TEWKSBURY SCHOOL COMMITTEE

139 Pleasant Street, Tewksbury, MA 01876

Notice of Meeting #9 - Public Session Wednesday, March 13, 2024 at 5:00 PM Meeting Place:

Tewksbury Memorial High School, Large Group Instruction Room 1 (LGI-1)

320 Pleasant Street, Tewksbury, MA 01876

AGENDA

- 1. Call To Order
- 2. Public Hearing on the FY25 Budget Public Session 5:00 PM
- 3. Executive Session Non-Public Session 5:30 PM
 - Approval of February 14, 2024 Executive Session Minutes
 - Collective Bargaining Pertaining to TTA (Teachers) and ESP (Aides) Bargaining Units
 The School Committee will reconvene in open session after the Executive Session.
- 4. Adjourn into Public Session- Public Session 6:30 PM
- 5. Pledge of Allegiance
- 6. Announcement*
- 7. Recognitions

TMHS Athletics

- a. TMHS Wrestling Team Division 3 State Champions
- b. Division 3 State Championship: Jack Lightfoot, Nicky Desisto, Ben Barrasso
- c. Division 3 Head Wrestling Coach of the Year: Steven Kasprzak
- d. MIAA Division 4 Indoor Track & Field Championship 2024 Varsity Boys Shot Put: Colby Mengata

Performance

CES Drama Club

Grade 4 Students Sing - Lost Boy

8. Student Council Representative Report

Rania Elouahi - TMHS Student Council Representative Report on TMHS News & Events

9. Presentation

AlphaBEST Education

- 10. Citizens Forum*
- 11. Approval Of Minutes

February 14, 2024

SCHOOL COMMITTEE MEMBERS

Bridget L. Garabedian, Chair boarabedian@tewksbury.k12.ma.us ~ Kayla Biagioni-Smith, Vice-Chair kbiagioni-smith@tewksbury.k12.ma.us ~ Kaitlyn M. Anderson, Clerk kmanderson@tewksbury.k12.ma.us ~ Nicholas G. Parsons, Member rparsons@tewksbury.k12.ma.us ~ Richard Russo, Jr., Member rrusso@tewksbury.k12.ma.us Superintendent of Schools - Brenda Theriault-Regan bregan@tewksbury.k12.ma.us

12. Submission And Payment Of Bills

Payroll Period Ending February 15, 2024, \$1,607,568.25 Payroll Period Ending February 29, 2024, \$1,638,056.94

13. Superintendent & Staff Report

14. Consent Agenda*

15. School Committee Member Reports

Tewksbury SEPAC
Wellness Advisory Committee
Policy Sub-Committee

16. Policy Changes, Proposals, And Adoption

None

17. Old Business

a. Discussion Regarding Use of the North Street School

18. New Business

- a. Student Opportunity Act (SOA)
- b. 2024-2025 Superintendent's Evaluation Timeline
- c. Re-establish Long Range School Space Planning Committee (LRSSPC)

19. New School Committee Matters Of Interest

20. Future School Committee Meeting Dates

April 10th: Regular Mtg; May 1st: Regular Meeting

May 6th: Annual Town Mtg & May 8th: Special Town Meeting/Annual Town Mtg Reconvened (SC will be in

attendance); May 22, 2024: Regular Meeting

21. Future Sub-Committee & Advisory Committee Meeting Dates

TSEPAC Business Meeting: March 21, 2024; Wellness Advisory Committee: April 3, 2024

Policy Sub-Committee: March 22, 2024

22. Future Agenda Items

23. Adjournment

^{*}ANNOUNCEMENT: The March 13, 2024 Regular School Committee Meeting will be televised and recorded and may be viewed live on Comcast Channel 22 and Verizon Channel 34 or YouTube.com/TewksburyTV. Under the Open Meeting Law, the public is permitted to make an audio or video recording of an open session at a public meeting. At this time, I would ask if anyone is recording tonight's meeting to please identify himself or herself.

^{*}PUBLIC COMMENT: Speakers will be allowed three (3) minutes to present their material. Large groups addressing the same topic are encouraged to consolidate their remarks and/or select a spokesperson to speak on the groups' behalf. If you require accommodations on the basis of a disability or require language interpretation assistance please notify the Superintendent's office in advance of the meeting date.

Consent Agenda*

Correspondence

- a. March 13, 2024 Teacher Workshop/PD Half-day
- b. Care Solace Usage Update
- c. Wynn Cell Phone Grant Update
- d. Merrimack College Supervising Practitioner Course Vouchers

Personnel Items

<u>New Hires</u> - Michael Rasmussen, part-time 12 month Custodian (Doucette Field House) effective February 26, 2024

Reappointments - None

<u>Retirements</u> - Elaine Sinclair, Case Manager at the Wynn Middle School, effective June 30, 2024; Richard Pelletier, Director of Student Services, effective April 30, 2024

Transfers - None

Appendix B 2023-2024 Co-Curricular Activities - None

Appendix B TMHS Athletics - None

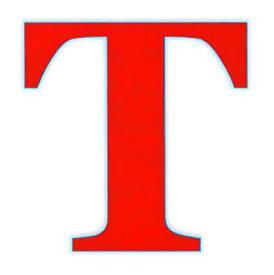
Acceptance of Grants - None

Acceptance of Donations - None

Raffles - None

PUBLIC HEARING ON THE PROPOSED BUDGET

FY25 Tewksbury Public Schools Budget



March 13, 2024

District Strategy

The Tewksbury Public Schools Community believes that our educational program will reflect our collective Vision of a Learner. Our consistent observable growth among our students and staff will be evident in the achievement of academic, social, and emotional success in school and far beyond.

Theory of Action

When the Tewksbury Public Schools prioritizes a Vision of a Learner that focuses on creative problem solving, collaboration, and effective communication, then all students will experience innovative, inclusive, equitable, and student-centered instruction prioritizing academic, social and emotional positive outcomes.

School Budget Consists of 4 Major Parts

- Managed by the Schools
 - Salary
 - Operating
 - Capital Outlay
- Managed/Shared with the Town
 - Fixed Costs

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 - Salary
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- Managed by the Town
 - Fixed Costs



- The School Budget process is a FLUID one
- It reflects the plan of the District to best address its prioritized needs and goals, using the resources available suited for each need <u>at that</u> <u>moment in time</u>
 - These needs are CONSTANTLY changing
 - These resources are CONSTANTLY changing
- Our budget will change to reflect these changes between now and Final Approval



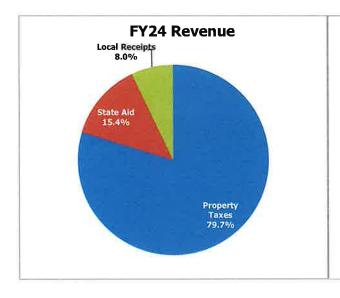
- The School Budget is part of the overall <u>TOWN Budget</u> for the Town of Tewksbury. It is reviewed, and recommended for approval to the Town Manager and the Finance Committee by the School Committee
- The Finance Committee then recommends approval of a TOWN budget to Town Meeting in May each year. When Town Meeting approves the budget, funds are appropriated for each Town Department, including Schools.
- The final, actual approval of funds for School and ALL Departments rests with the residents who attend Town Meeting

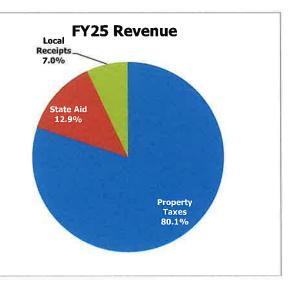
HOW IT WORKS

Where does
School funding
come from?

60/40 SPLIT OF NEW REVENUES

60% - SCHOOLS 40% - TOWN

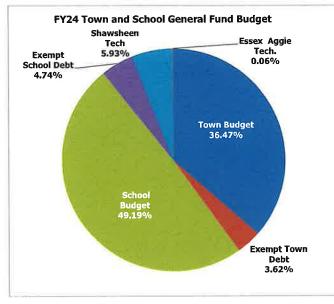


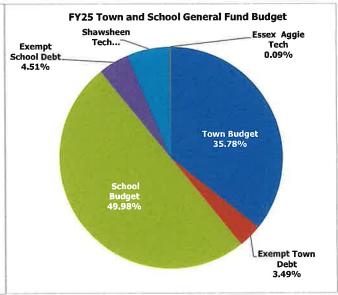


Where does our funding come from?

CATEGORY	FY24 %	FY25 %
SCHOOL BUDGET (SAL, OPER, CAP & FIXED)	49.19	49.98
SCHOOL EXEMPT DEBT	4.74	4.51
SHAWSHEEN TECH	5.93	6.15
ESSEX NORTH SHORE TECH	0.06	0.09
TOTAL SCHOOLS	59.92	60.73
TOWN BUDGET	36.47	35.78
TOWN EXEMPT DEBT	<u>3.62</u>	<u>3.49</u>
TOTAL TOWN	<u>40.09</u>	39.27
GRAND TOTAL	100%	100%









- The School Budget process is a FLUID one
- FOR EXAMPLE:
 - Since our Initial Budget Presentation in January, the Town received Shawsheen Tech ACTUAL budget figures. We had a 6% growth placeholder and the budget came in about \$86k higher
 - Split the added cost with Town at 60/40 ratio
 - Reduced budget by \$51,652 in Operating

Challenges Faced In Formulating FY25 Budget

Typical

Collective Bargaining
Agreements in place for the upcoming year, so Salary figures can be relatively easily estimated

FY25

No Collective Bargaining Agreements in place beyond FY24. Since the majority of our budget \$\$ is in Salary, this requires planning for multiple contingencies and methods for meeting anticipated agreements.

Challenges Faced In Formulating FY25 Budget

Typical	FY25
Use prior years ACTUALS to determine needs and/or budget opportunities	Only have 6 months of FY23 data with new Center School building structure. Schools still feeling effects of COVID 19 and students recovering from learning loss.
Use of ESSER grants ends September 2024	Balancing the <i>use</i> of ESSER funding by the deadline with ability to support needs (if they are recurring) within the budget in the future
Pre-School Re-Structure	With additional space available at PK-1 schools, able to balance Pre-School offerings between Dewing and Heath Brook to offer Pre-School at BOTH locations

FY25 School Department Budget Areas of FOCUS

Personnel

- COLLECTIVE BARGAINING
 - Developing multiple contingencies depending on contract settlements
 - Assessing personnel opportunities based on currently declining enrollment
 - Assess grant funded personnel and fund via LEA budget, if appropriate
- Increase balancing of Special Ed programming between PK-1 schools

Operational

- Searching for opportunities in transportation, utilities, technology, supplies, maintenance
- Keeping ahead of rising trends

Technology

- Communications
 - Improve/Consolidate systems
- Continue Smartboard to Cleartouch conversion districtwide
 - Wiring (E-Rate discount)
- Printing solutions
 - Copier contract expiring; exploring options

Building Improvements

- Needs of HB & DEW
 - To get through 6-10 years
- Building & Grounds Systems
 - HVAC, Electric, Plumbing, Security, Intercom/PA, Phone (VOIP)

2.63% 2.54% Increase Requested

Tewksbury Public Schools

School Budget Recommendation - FY25

	School	School	School	School	School	School Dept.	Town Manager	\$\$ Change	<u>%</u>
	Budget FY22	Expnded FY22	Budget FY23	Expnded FY23	Budget FY24	FY25 REQUEST	Recommend FY25	yy Change	Change
Salaries	36,272,549	35,858,444	37,570,983	36,670,728	38,612,169	40,144,578	40,144,578	1,532,409	4.08%
Operating	14,816,386	15,222,510	14,679,800	15,579,707	15,583,490	15,396,530	15,396,530	(186,960)	-1.27%
Capital Outlay	850,000	837,049	789,603	789,603	789,603	789,603	789,603		0.00%
School Budget	51,938,935	51,918,003	53,040,386	53,040,038	54,985,262	56,330,710	56,330,710	1,345,448	2.54%

If including Fixed Costs & Debt 3.17% 3.09% increase Requested

Tewksbury Public Schools

School Budget Recommendation - FY25

	School	School	School	School	School	School Dept.	Town Manager	\$\$ Change	<u>%</u>
	Budget FY22	Expnded FY22	Budget FY23	Expnded FY23	Budget FY24	FY25 REQUEST	Recommend FY25	55 Change	Change
Salaries	36,272,549	35,858,444	37,570,983	36,670,728	38,612,169	40,144,578	40,144,578	1,532,409	4.08%
Operating	14,816,386	15,222,510	14,679,800	15,579,707	15,583,490	15,396,530	15,396,530	(186,960)	-1.27%
Capital Outlay	850,000	837,049	789,603	789,603	789,603	789,603	789,603	-	<u>0.00%</u>
School Budget	51,938,935	51,918,003	53,040,386	53,040,038	54,985,262	56,330,710	56,330,710	1,345,448	2.54%
Total Fixed Costs	10,678,921	10,256,277	11,043,278	11,029,208	11,570,143	12,602,499	12,602,499	1,032,356	9.35%
Total Debt	7,041,688	7,041,688	6,603,450	6,603,450	6,408,700	6,218,200	6,218,200	(190,500)	<u>-2.88%</u>
Grand Total	69,659,544	69,215,968	70,687,114	70,672,696	72,964,105	75,151,409	75,151,409	2,187,304	3.09%

FY25 School Department Budget KEY ASSUMPTIONS AND CHANGES REFLECTED IN THIS CURRENT VERSION OF THE FY 25 BUDGET

Salary:

Major Changes

6 Principal Support Positions eliminated (Grant Funded FY24)

Absorbed salaries of 3 Adjustment Counselors, Nurse, ESL Teacher into LEA Budget Any known Retirees positions will be absorbed, re-organized or filled by current staff Reflects current School Committee bargaining proposals for Teachers and ESP's

Operating:

Major Changes

Increased Transportation Budget for known Contract Increases Adjusted Out of District Tuition by 4.69% (per OSD Memo) Decreased Contracted Service 1-1 aides

Capital Outlay:

Reserving ALL Capital Outlay FY25 at this time for HB Classroom Project

SALARY – 71.3% of School Budget

Group		ı	EA Budget		GRANT/REV ACCTS			
Group	HeadCount		Amount	% of Salary	HeadCount	A	mount	
AIDES - EDUC. SUPPT. PERS.	76	\$	2,415,132	6.02%	3	\$	91,033	
CUST/MAINTENANCE	32	\$	1,770,007	4.41%	0	\$	-	
FOOD SERVICES	0	\$	- :	0.00%	18	\$	504,891	
NON - UNION	41	\$	3,953,138	9.85%	3	\$	215,251	
NURSES	10	\$	806,907	2.01%	0	\$	-	
SECRETARIES	16	\$	837,512	2.09%	0	\$	-	
TEACHERS	288.3	\$	27,136,777	67.60%	8.2	\$	751,998	
UNION ADMIN	6.8	\$	898,930	2.24%	1.2	\$	124,867	
Part Time/Overtime/Hourly	~400~	\$	2,326,175	5.79%				
Totals	870.1	\$	40,144,578		33.4	\$1	L,688,040	

FY25 School Department Budget Hearing

OPERATING – 27.33% of School Budget

<u>Category</u>	<u>FY24</u>	<u>FY25</u>			Change	% of Operating
Maintenance	\$ 941,500	\$	951,500	\$	10,000	6.18%
Misc & Prof Development	\$ 574,916	\$	552,464	\$	(22,452)	3.59%
Special Ed Services	\$ 2,178,000	\$	2,077,560	\$	(100,440)	13.49%
Supplies/Textbooks/Materials	\$ 996,622	\$	541,923	\$	(454,699)	3.52%
Tech Contracts	\$ 456,703	\$	899,901	\$	443,198	5.84%
Transportation	\$ 3,901,126	\$	4,266,338	\$	365,212	27.71%
Tuition	\$ 4,731,182	\$	4,685,354	\$	(45,828)	30.43%
Utilities	\$ 1,407,600	\$	1,421,490	\$	13,890	9.23%
		\$:	15,396,530			

CAPITAL OUTLAY - 1.4% of School Budget

PRIORITY

- 5 Classroom HB Renovation Project
 - Electrical Assessment for HB
 - Plan for HB Playground update
 - Dewing Intercom/PA System

TEWKSBURY PUBLIC SCHOOLS BUILDING SYSTEMS "REPORT CARD"

3/1/2024

			TMHS			WYNN			RYAN
<u>System</u>	2 0 2 3	G R A D	COMMENTS	2 0 2 3	G R A D	COMMENTS	2 0 2 3	G R A D E	COMMENTS
Plumbing Electrical Heating Cooling HVAC (Filters) Roof Lighting Building Envelope Landscape/Roadway Technology Infrastructure OTHER: FLOORING TRACK/FIELD	AAACACCBAA DB	B AAC ≪ B D BAA DB	2ND & 3RD FLOOR GET WARM SWITCHED TO MERV-13 FILTERS - OK SOME IMPROVEMENTS MADE TO LIGHTNING RODS LIGHTING CONTROLS NEED UPDATING 1ST FLOOR HAS CRACKS FROM SETTLING CONSIDERING LIGHTS/PRESS BOX	B A B D D B - C B A C	8 A B [A] A B A B	HVAC PROJECT SUMMER 2024 WILL GO TO "A" HVAC PROJECT SUMMER 2024 WILL GO TO "A" ROOF COATING PROJECT SUMMER 2023 WIRING PROJECT SUMMER 2023 UPGRADE TO AUDITORIUM RIGGING - FEB VACA	A A B D D A A A A A	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	HVAC PROJECT SUMMER 2025 WILL GO TO "A" HVAC PROJECT SUMMER 2025 WILL GO TO "A" ROOF COATING PROJECT SUMMER 2022 GYM FIXTURES UPDATED SUMMER 2022
<u>System</u>	2 0 2 3	G R A D	CENTER	2 0 2 3	G R A D	DEWING COMMENTS	2 0 2 3	G R A D E	HEATH BROOK COMMENTS
Plumbing Electrical Heating Cooling HVAC (Filters) Roof Building Envelope Landscape/Roadway Technology Infrastructure OTHER:	INC INC INC INC INC INC	A	WATER HEATER SERVICE ACCESS ISSUE VRF ISSUES WITH OFFICE AREAS VRF ISSUES WITH OFFICE AREAS ENTRE BUILDING MERV-13 FILTERS - GOOD STILL 1-2 LEAKY AREAS - CONTRACTOR FIXING STILL 1-2 LEAKY AREAS - CONTRACTOR FIXING	D A D C D C B D B	D A D C D C B D B	CAST IRON PIPES RUSTING OUT CAST IRON PIPES RUSTING OUT WINDOW AC IN ALL CLASSES (INEFFICIENT) IIDOPTOP MERVING, MING VENTS, ROOMS) MANY 7 CANDIDATE FOR COATING PROJECT PARKING LOT NEEDS PAVING; CONSIDERING FIRE LANE BEHIND BLDG PA SYSTEM FAILING - PRIORITY	B- D A D B B C- B	B- D A [C] D B B C- B	NEEDS OVERHAUL, SOUP TO NUTS SCLASSROOM BENO WILL GO TO "A" IN THAT WING ROUPT OF MERV-10; UNIT VENTS (ROOMS) MERV-7 PARKING LOT NEEDS PAVING; PLAYGROUND NEEDS RE-DESIGN POST FLOOD; FIXED DRAINAGE ISSUES: LETT: FOUND CLOGGED STOAM WATER PAPE, DWGLOGGED
HVAC NOTES:		WE 0	V-# IS LIMITED BY A COUPLE OF FACTORS, I - CAN I THE AIR THROUGH THE THICKER, HIGHER MERV	V THE	THIC	T EACH RECOMMENDED DURING COVID CRISIS W. KER HIGHER MERV-# FILTER PHYSICALLY FIT IN THE WITHOUT BURNING OUT MOTORS? ALL SYSTEMS W	UNIT	B+ ERV-1 7 2 - I	RIGHT INSTALLED FRENCH DRAIN & SUMP PLAMP 3. THE FILTRATION PROVIDED BY THE HIGHER S THE FAN/PUMP/SYSTEM STRONG ENOUGH TO

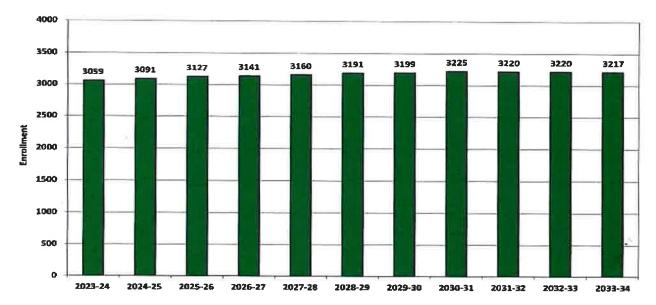
Enrollment Figures By Grade FY24 & FY25

			S	CHC	OL	YEA	R 2	023	-20	24							
SCHOOL	<u>PK</u>	K	1	2	3	4	5	6	7	8	9	10	11	<u>12</u>	PG	TOTALS	
DEWING	81	139	162													382	
HEATH BROOK	59	113	141													313	
CENTER				243	264	269										776	
RYAN							247	253								500	
WYNN MIDDLE									277	240						517	
HIGH SCHOOL (HS)											169	186	173	191	7	726	
PreSchool @ HS	15															15	
TOTALS	155	252	303	243	2 64	2 69	247	253	277	240	1 69	186	173	191	7	3229	
			S			YEA	R 2	024	-20	25							
SCHOOL	PK*	1	_1	2	3	4	5	6	7	8	9	10	11	12	<u>PG</u>	TOTALS	CHANGE
DEWING	81	139														359	-23
HEATH BROOK	59	113	113													285	-28
CENTER				303	243	264										810	34
																0.10	34
RYAN							269	247								516	16
RYAN WYNN MIDDLE							269	247	253	277							•
							269	247	253	277	135	169	186	173	7	516	16
WYNN MIDDLE	15						269	247	253	277	135	169	186	173	7	516 530	16 13
WYNN MIDDLE HIGH SCHOOL (HS)		252	~ 252	303	~ 243	~ 264										516 530 670	16 13 -56

Ten Year Enrollment Projection



Grades K-12, School Years 2023-24 to 2033-34



Potential Capital Projects List FY24-FY27

School Name	<u>Category</u>	Projects and Equipment	<u>Progress</u>	Date	Estimated Cost		
Dewing	Bldg & Maint	HVAC Cooling/Circulation Improvements	Need Design Concept	FY23/24	\$	2,000,000	
Dewing	Bldg & Maint	Intercom/PA System	Needs Replacement	FY24/25	\$	40,000	
Heath Brook	Bldg & Maint	HVAC Cooling/Circulation Improvements	Partial in Process (FLOOD)	FY23/24	Į	JNKNOWN	
Heath Brook	Bldg & Maint	Redesign Greenhouse rooms	Partial in Process	FY24/25	l	JNKNOWN	
Heath Brook	Bldg & Maint	Playground re-landscape (paved hill)	Consultant has scope	FY25/26	ι	JNKNOWN	
Heath Brook	Bldg & Maint	Electrical Upgrade	Consultant working on scope; need National Grid input	FY25/26	UNKNOWN		
Heath Brook	Bldg & Maint	Add Windows in Gym	Have concept; may need to bid	FY25/26			
Ryan	Bldg & Maint	Fire Alarm Panel	GETTING QUOTES	FY24/25			
Ryan	Bldg & Maint	Intrusion Alarm	Need Contractor to assess	FY24/25	\$	20,000	
Ryan	Bldg & Maint	HVAC Cooling/Circulation Improvements	Have Design - Will Re-Bid Summer 2024	FY25/26	\$	3,500,000	
TMHS	Bldg & Maint	Lighting Controls	Upgrade - Charge to project	FY23/24	\$	200,000	
TMHS	Bldg & Maint	Lights on Track & Field Complex	Need neighborhood survey	FY25/26	\$	400,000	
TMHS	Bldg & Maint	Roof Repairs	Partially Compete	FY25/26			
TMHS	Bldg & Maint	Flooring fix on first floor	Engineering? Project to pay?	FY26/27	\$	1,000,000	
Wynn	Bldg & Maint	HVAC Cooling/Circulation Improvements	CONTRACTED FOR SUMMER 2024	FY24	\$	3,800,000	
Wynn	Bldg & Maint	Bathroom Partitions/Countertops	Need Contractor to assess (1 floor at a time)	FY25/26	5 \$ 50,000		
Wynn	Bldg & Maint	Lighting Project	Project Trying to get Green Grant		Į	JNKNOWN	
Wynn	Bldg & Maint	Occupancy Sensors	Trying to get Green Grant	FY25/26	UNKNOWN		

Capital Projects Completed List FY21-FY23

2021-2022

2022-2023

2023-2024

ool Name	Category	Projects and Equipment
Dewing Bl	ldg & Maint	Carpeted 2 classrooms with tile damage
Dewing Bl	ldg & Maint	Paving & Sidewalk repairs near gym doors
trictwide T	Technology	Central Technology Hub Relocation
t <i>rictwide</i> Bl	ldg & Maint	Purchased new Truck with Plow
ath Brook Bl	lda 9. Maint	Window Replace 20 Classrooms,
ILII DI OOK DI	ldg & Maint	countertops, screens, operable windows
eth Prook D	lda P. Maint	Lighting Project- remaining 20% that wasn't
ILII DI OOK D	ing or inigitit	completed from previous project
ath Brook B	ldg & Maint	Vestibule
ith Brook B	ldg & Maint	Updated Teachers Room
ath Brook B	ldg & Maint	Installed Water Bottle Filling Station
th Street	Technology	Additional Chromebook Cart
Ryan B	ldg & Maint	Roof Coating - 20 year warranty product
TMHS B	ldg & Maint	Sealcoating Parking Lots and driveway
TMHS	Technology	Additional Cameras in Parking Lot
Wynn B	ldg & Maint	New Split AC Unit for MDF room
Wynn B	ldg & Maint	Paving - End of Driveway, Bus Loop, Lower Parking Lot. Sealcoat sidewalks & Upper Lot
ath Brook Bath Brook Bath Brook Bath Street The Street Brown Bath Brook	ldg & Maint Idg & Maint Technology Idg & Maint Idg & Maint Technology	completed from previous project Vestibule Updated Teachers Room Installed Water Bottle Filling Station Additional Chromebook Cart Roof Coating - 20 year warranty product Sealcoating Parking Lots and driveway Additional Cameras in Parking Lot New Split AC Unit for MDF room Paving - End of Driveway, Bus Loop, Lowe

<u>School Name</u>	<u>Category</u>	Projects and Equipment
Dewing	Bldg & Maint	Vestibule
Dewing	Bldg & Maint	Carpet 3 Classrooms & Office (loose tile)
Dewing	Bldg & Maint	Replace Boiler tubes
Districtwide	Bldg & Maint	Replace Floor Machines
Districtwide	Technology	ClearTouch boards for HB & Dewing
	recimology	Classrooms
Districtwide	Technology	Chromebooks - purchased for 1-to-1 plus backstock
Ryan	Bldg & Maint	Retrofit Gym Lights - (failing fixtures)
TMHS	Bldg & Maint	Gym - New Banners
TMHS	Bldg & Maint	Auditorium - Update Sound System
TMHS	Bldg & Maint	Auditorium - New Lights
TMHS	Bldg & Maint	Auditorium - Replace Stage Marley Floor
Wynn	Bldg & Maint	Retrofit Gym Lights - (failing fixtures)

School Name	Category	Projects and Equipment
Dewing	Bldg & Maint	Carpets in Library & Office area
Dewing	Bldg & Maint	Playground for Pre-School
Wynn	Bldg & Maint	Roof Coating
Wynn	Bldg & Maint	Water Bottle Refill Station
Wynn	Technology	Cabling Upgrade
Center	MULT	MULTIPLE PUNCH LIST ITEMS

Grants/Revolving Accounts

- 51 Separate Funds currently ACTIVE
- All have a specific purpose and must be used appropriately. Use MUST be related to the purpose of the fund...whether a GRANT or Revolving type account driven by fees.
- Approximately 33 positions funded (partially/fully)

ELIND #	FUND NAME		FY24		24 FY23		22	COLUDER OF INCOME	TYPICAL EVPENCES		
FUND#	FUND NAME		CA	SH	BALAN	CE		SOURCE OF INCOME	TYPICAL EXPENSES		
4108	Insurance <\$20K - Heath Brook	\$	(79,148)	\$	-	\$	12	INSURANCE CLAIM FOR FLOOD	FLOOD RELATED EXPENSES TO BE REIMBURSED BY INSURANCE CO		
4131	Facility Rentals	\$	35,210	\$	74,280	\$	69,881	FACILITY RENTALS	FACILITY UPGRADES IN AREAS COMMONLY RENTED, .5 FTE SECURITY		
4133	High School Parking Fees	\$	107,874	\$	88,104	\$	75,790	PARKING FEES	PARKING AREA MAINTENANCE, .5 FTE SECURITY		
4134	High School Club Fees	\$	64,984	\$	55,419	\$	78,673	CLUB FEES	CLUB RELATED EXPENSES, PERSONNEL		
4135	High School Athletic Fees	\$	34,946	\$	50,707	\$	88,753	ATHLETIC FEES	ATHLETIC TRANSPORTATION		
4136	Wynn School Athletic Fees	\$	63	\$	63	\$	78	ATHLETIC FEES	PHASING OUT; USING CLUB FEE ACCOUNT		
4137	Wynn School Club Fees	\$	894	\$	3,649	\$	10,313	CLUB FEES	CLUB RELATED EXPENSES, PERSONNEL		
4138	Ryan School Club Fees	\$	12,033	\$	3,521	\$	788	CLUB FEES	CLUB RELATED EXPENSES, PERSONNEL		
4139	AP Test	\$	62,997	\$	21,918	\$	23,754	AP TEST FEES	AP EXAMS, PROCTORS		
4141	School Rec Custodians	\$	(11,725)	\$	8,827	\$	1,165	RECREATION GROUPS	CUSTODIAL COVERAGE; PASS THROUGH ACCOUNT; WE BILL THE GROUPS		
4150	School Lunch Account	\$1	,504,701	\$1,	471,932	\$1	,113,881	SALES, MEAL REIM	ALL FOOD SERVICE COSTS; PERSONNEL, PRODUCT, EQUIPMENT, SERVICES		
4160	Athletic Fund	\$	36,818	\$	24,761	\$	14,206	TICKET SALES	ATHLETIC EXPENSES, PERSONNEL		
4161	Adult Education	\$	48,606	\$	74,228	\$	111,609	COMMUNITY ED ACTIVITIES	RELATED EXPENSES		
4162	Extended Day	\$	250	\$	180	\$	39,411	TUITION	PHASING OUT; PROGRAM ENDED		
4163	Community Ed - Recreation De	\$	1,320	\$	5	\$	-	FUND-RAISING	REC CENTER MAINTENANCE		
4164	PreSchool Revolving Program	\$	196,600	\$	155,613	\$	188,189	TUITION	PROGRAM RELATED EXPENSES, PERSONNEL, SUPPLIES. 1 FTE PK TEACHER, 2 FTE PK AIDES		
4165	Kindergarten Revolving Progra	\$	27,128	\$	27,128	\$	27,128	TUITION	PHASING OUT; PROGRAM ENDED		
4166	Recreation Basketball - School	\$	56,006	\$	62,535	\$	63,967	RECREATION GROUPS (\$15/USER)	FACILTY IMPROVEMENTS/REPAIRS; UTILITIES		
4167	Lost Textbooks	\$	5,002	\$	7,063	\$	6,225	LOST TEXTBOOK/DEVICE FEES	REPLACEMENT		
4168	New Start	\$	4,510	\$	4,821	\$	4,872	TUITION	RELATED EXPENSES		
4170	Circuit Breaker	\$2	2,001,096	\$2	,226,860	\$2	,197,490	STATE REIMBURSEMENT (SEE SLIDE)	TUITION; SPECIAL ED SERVICES (SEE SLIDE)		
4171	Insurance > \$20,000	\$	7,773	\$	8,148	\$	16,515	INSURANCE CLAIMS DIST	REPAIRS		
4172	Copy Center	\$	294	\$	294	\$	1,212	OUTSIDE SALES	PHASING OUT; PROGRAM ENDED		
4173	Hall of Fame	\$	1,025	\$	1,025	\$	1,025	TICKET SALES	EVENT RELATED EXPENSES		
4174	PreSchool Community Service	\$	80,451	\$	136,374	\$	66,006	TUITION	RELATED EXPENSES; PERSONNEL, SUPPLIES, ETC.		
4175	NPEN	\$	440	\$	440	\$	440	MEMBERSHIP FEES	PD FOR GROUP		
4176	Alphabest	\$	104,854	\$	67,139	\$	74,982	REVENUE SHARE	FACILITY UPGRADES IN AREAS COMMONLY USED, 1 FTE REGISTRATION		
4658	School Gifts Account	\$	22,313	\$	21,887	\$	37,649	COMMUNITY DONATIONS	EXPENSES RELATING TO PURPOSE OF THE DONATION		
4659	Scholarship Gifts	\$	1,500	\$	1,500	\$	1,500	FUND-RAISING	SCHOLARSHIPS		
4667	Scholarship Fund	\$	1,313	\$	1,290	\$	1,238	FUND-RAISING	SCHOLARSHIPS		
4668	Education Fund	\$	3,858	\$	3,792	\$	3,638	FUND-RAISING	EXPENSES RELATING TO PURPOSE OF THE DONATION		
4674	High School Gifts	\$	5,868	\$	5,868	\$	10,868	COMMUNITY DONATIONS	EXPENSES RELATING TO PURPOSE OF THE DONATION		
4804	Long Range School Space Plan	\$	1,602	\$	2,073	\$	2,073	FUND-RAISING	EXPENSES RELATING TO PURPOSE OF THE DONATION		
4805	Special Education Reserve Fun	\$	725,000	\$	725,000	\$	725,000	ESTABLISHED AT TOWN MTG	EXTRAORDINARY RELIEF FUND FOR SPECIAL ED		

CIRCUIT BREAKER



WHAT IS IT?

The Commonwealth Special Education Reimbursement Program, commonly known as the Circuit Breaker Program, provides financial assistance to public school districts to offset the cost of delivering high-cost special education services to students.

EXAMPLE: STUDENT A

REIMBURSABLE EXPENSE (YEAR 1)		COST						
TUITION	\$	125,000						
SERVICES (SPEECH, OT/PT, BEHAVIOR, ETC.)	\$	30,000						
TRANSPORTATION	\$	15,000						
TOTAL REIMBURSABLE COST	\$	170,000						
CIRCUIT BREAKER THRESHOLD (SET BY DESE)	\$	50,000						
GROSS CLAIM	\$	120,000						
NET CLAIM (75% OF GROSS) - PAID YEAR 2	\$	90,000						

FY25 School Department Budget

5 YEAR HISTORY

YEAR	BALANCE	NET CLAIM
2018	\$1,116,042	\$1,774,664
2019	\$1,294,905	\$1,752,616
2020	\$1,949,886	\$2,015,530
2021	\$1,990,968	\$2,013,531
2022	\$2,197,490	\$2,199,505
2023	\$2,226,860	\$2,529,213

FY24 DETAILED HISTORY & FY25 PROJECTIONS

			_			
	EFF DATE	SOURCE	-	MOUNT	BALANCE	
	07/01/2023	START OF			\$2,226,860	
	07/13/2023	VENDOR SV2353	\$	(243,540)	\$1,983,320	
	07/20/2023	PAYROLL	\$	(20,120)	\$1,963,200	
	07/27/2023	VENDOR SV2404	\$	(17)	\$1,963,183	
	08/03/2023	PAYROLL	\$	(5,660)	\$1,957,523	
	08/03/2023	VENDOR SV2405	\$	(3,585)	\$1,953,938	
	08/10/2023	VENDOR SV2406	\$	(25,585)	\$1,928,354	
	08/17/2023	PAYROLL	\$	(5,660)	\$1,922,694	
	08/24/2023	VENDOR SV2408	\$	(4,824)	\$1,917,870	
	08/31/2023	PAYROLL	\$	(11,160)	\$1,906,710	
	09/07/2023	VENDOR SV2410	\$	(22,996)	\$1,883,713	
	09/21/2023	VENDOR SV2412	\$	(17,827)	\$1,865,886	
	10/05/2023	VENDOR SV2414	\$	(210,232)	\$1,655,654	
	10/23/2023	PAYROLL	\$	726	\$1,656,380	
	11/02/2023	VENDOR SV2418	\$	(299,868)	\$1,356,512	
	11/13/2023	DEPOSIT	\$	1,105	\$1,357,617	
	11/16/2023	VENDOR SV2420	\$	(187,576)	\$1,170,042	
	11/21/2023	DEPOSIT	\$	827,864	\$1,997,906	
	11/30/2023	VENDOR SV2422	\$	(105,903)	\$1,892,003	
	12/14/2023	VENDOR SV2424	\$	(179,518)	\$1,712,486	
	12/21/2023	DEPOSIT - (JE)	\$	(9,604)	\$1,702,882	
	12/28/2023	VENDOR SV2426	\$	(236,072)	\$1,466,810	
	01/03/2024	DEPOSIT	\$	828,590	\$2,295,400	
	01/11/2024	VENDOR SV2428	\$	(26,643)	\$2,268,757	
	01/25/2024	VENDOR SV2430	\$	(267,661)	\$2,001,096	
		PROJECTED TO EN	DO	DF FY24		
	03/15/2024	DEPOSIT	\$	828,590	\$2,829,686	
	06/15/2024	DEPOSIT	\$	828,590	\$3,658,276	
Ē	NCUMBERED P	O'S (TUITION)	\$ (1,661,293) \$ 1,996,98			
		PROJECTED	FY2	5		
F	Y25 CLAIM		\$	2,750,000	\$4,746,983	
F	Y25 BUDGET - F	PRIVATE TUITIONS	\$	(3,098,934)	\$1,648,049	

FY25 School Department Budget FOOD SERVICES

5 YEAR HISTORY

YEAR	CAS	SH BALANCE	REVENUES	EXPENSES
2018	\$	467,593	\$1,226,991	\$1,099,696
2019	\$	514,903	\$1,290,722	\$1,240,424
2020	\$	515,189	\$1,001,497	\$1,002,051
2021	\$	525,531	\$ 960,233	\$ 955,028
2022	\$	1,113,880	\$2,063,861	\$1,466,912
2023	\$	1,471,932	\$2,194,456	\$1,839,526
2024 - YTD	Ś	1.504.701	\$1,003,686	\$1,020,435

SALARY AMOUNTS FY24/FY25

EMP TYPE	FTE	FY24	FY25
CAF MANAGERS	6	\$170,241	\$175,369
CAF WORKERS	11	\$ 254,200	\$ 269,046
DIST MNGMT	2	\$140,547	\$ 145,466
TOTALS	19	\$564,988	\$589,881

REVENUES ARE CONTINUING TO INCREASE WITH FREE BREAKFAST AND LUNCH PROGRAMS INCREASING PARTICIPATION AND THEREFORE REVENUES. LOCAL DISTRICTS RECEIVE THE SAME AMOUNT OF FUNDING AS PRIOR TO UNIVERSAL FREE BREAKFAST AND LUNCH. THE FOOD AND NUTRITION DEPARTMENT IS COMPLETELY SELF-SUSTAINING

FY25 School Department Budget Grant Funding Available FY24*

Code	Fund	FY	Grant	Purpose	Grant Total	Amount Used*	Encumbered*	Balance
119	4331	FY22	119 ESSER III	COVID Related Expenses	\$2,773,695	\$914,307	\$425,606	\$1,433,782
140	4274	FY23	Title IIA (140)	Educator Improvement	\$71,784	\$71,784	\$0	\$0
180	4276	FY23	Title III (180)	Support for English Learners	\$20,396	\$6,911	\$50	\$13,435
240	4303	FY23	240 IDEA	Special Education Improvement	\$891,778	\$891,778	\$0	\$0
262	4213	FY23	262 EC IDEA	Quality Preschool Special Educaton	\$26,765	\$11,810	\$256	\$14,699
305			Title I (305)	Student Support	\$383,823	\$332,060	\$6,355	\$45,408
309	4275	FY23	Title IVA (309)	Academic Support	\$13,601	\$681	\$0	\$12,920
140	4274	FY24	Title IIA (140)	Educator Improvement	\$59,440	\$720	\$15,000	\$43,720
151	4326	FY24	SEL	Social/Emotional Student Support	\$10,000	\$0	\$0	\$10,000
180	4276	FY24	Title III (180)	Support for English Learners	\$24,540	\$0	\$2,200	\$22,340
240	4303	FY24	240 IDEA	Special Education Improvement	\$938,928	\$308,518	\$654,501	(\$24,091)
244	4334	FY24	Enhanced Progs for Students on IEPs	Enhanced Progs for Students on IEPs	\$10,000	\$0	\$0	\$10,000
262	4213	FY24	262 EC IDEA	Quality Preschool Special Education	\$27,195	\$3,237	\$125	\$23,833
274	4222	FY24	IEP (Federal/TAR)	Support New IEP	\$28,411	\$0	\$0	\$28,411
305	4273	FY24	Title I (305)	Student Support	\$356,929	\$60,207	\$107,822	\$188,900
309	4275	FY24	Title IVA (309)	Academic Support	\$28,126	\$0	\$0	\$28,126
419	4320	FY24	Innovation Pathways	Work w/UML for TMHS students	\$50,000	\$2,369	\$35,000	\$12,631
527	4318	FY24	FC528 ASOST SCHOOL YEAR	After School & Out of School Time	\$25,000	\$338	\$0	\$24,663
644	4323	FY24	21CCLC Internship Enh Summer	Enrich Academic Programing	\$25,000	\$24,924	\$14,995	(\$14,919)
645	4436	FY24	21CCLC Internship Enh SY	Enrich Academic Programing	\$148,750	\$39,568	\$0	\$109,182
729	4336	FY24	Addressing Student Cell Phone Use	Student Support	\$15,000	\$0	\$14,400	\$600
140	4274	FY25	Title IIA (140)	Educator Improvement				
180	4276	FY25	Title III (180)	Support for English Learners				
240	4303	FY25	240 IDEA	Special Education Improvement				
262	4213	FY25	262 EC IDEA	Quality Preschool Special Education				
305	4273	FY25 Title I (305) Student Support		WARNING	- WILL BE REDI	JCED BY \$183K	FOR FY25	
309	4275	FY25	Title IVA (309)	Academic Support				
	Entitle	ment/	Allocation Grant			Total Pa	emaining	\$1,983,640
		_	Allocation Grant			I I I I I I I I I I	manning	ψ1,303,040

^{*}As of January 26, 2024

Tewksbury Public Schools

School Budget Recommendation - FY25

	School	School	School	School	<u>School</u>	School Dept.	Town Manager	\$\$ Change	<u>%</u>
	Budget FY22	Expnded FY22	Budget FY23	Expnded FY23	Budget FY24	FY25 REQUEST	Recommend FY25	55 Change	Change
Salaries	36,272,549	35,858,444	37,570,983	36,670,728	38,612,169	40,144,578	40,144,578	1,532,409	4.08%
Operating	14,816,386	15,222,510	14,679,800	15,579,707	15,583,490	15,396,530	15,396,530	(186,960)	-1.27%
Capital Outlay	850,000	837,049	789,603	789,603	789,603	789,603	789,603		0.00%
School Budget	51,938,935	51,918,003	53,040,386	53,040,038	54,985,262	56,330,710	56,330,710	1,345,448	2.54%
Fixed Costs									
Health	8,074,076	7,855,062	8,160,761	8,287,594	8,692,226	9,478,233	9,478,233	786,007	9.63%
Retirement	1,619,695	1,619,695	1,727,370	1,727,370	1,869,007	1,992,628	1,992,628	123,621	7.16%
Medicare	538,080	482,525	550,186	550,186	505,975	577,695	577,695	71,720	13.04%
Unemployment	150,000	1,925	150,000	9,097	50,000	50,000	50,000		0.00%
Insurance	297,070	297,070	454,961	454,961	452,935	503,943	503,943	51,008	11.21%
Total Fixed Costs	10,678,921	10,256,277	11,043,278	11,029,208	11,570,143	12,602,499	12,602,499	1,032,356	9.35%
								₩	
Total	62,617,856	62,174,280	64,083,664	64,069,246	66,555,405	68,933,209	68,933,209	2,377,804	<u>3.71%</u>
Debt Exempt Principal	4,419,155	4,419,155	4,195,000	4,195,000	4,210,000	4,230,000	4,230,000	20,000	0.48%
Debt Exempt Interest	2,622,533	2,622,533	2,408,450	2,408,450	2,198,700	1,988,200	1,988,200	(210,500)	<u>-8.74%</u>
Total Debt	7,041,688	7,041,688	6,603,450	6,603,450	6,408,700	6,218,200	6,218,200	(190,500)	<u>-2.88%</u>
Grand Total	69,659,544	69,215,968	70,687,114	70,672,696	72,964,105	75,151,409	75,151,409	2,187,304	3.09%

NEXT STEPS

Continued Discussions with Building Principals, Department Leaders, Elected Officials, Town Officials, teachers, parents, students and community members, to refine and react to ever changing needs.

As needs and/or resources change, the School Department will be refining our budget, which represents a snapshot in time of the current needs in the district. Our budget, resources and needs are constantly being updated and analyzed for the best use of available and appropriate resources.

This process will continue from now through May Town Meeting and may (in fact is likely to) produce some movement within our overall budget

Tewksbury Public Schools

School Budget Recommendation - FY25

	School	School	School	School	<u>School</u>	School Dept.	Town Manager	\$\$ Change	<u>%</u>
	Budget FY22	Expnded FY22	Budget FY23	Expnded FY23	Budget FY24	FY25 REQUEST	Recommend FY25	55 Change	Change
Salaries	36,272,549	35,858,444	37,570,983	36,670,728	38,612,169	40,144,578	40,144,578	1,532,409	4.08%
Operating	14,816,386	15,222,510	14,679,800	15,579,707	15,583,400	15,396,530	15,396,530	(186,960)	-1.27%
Capital Outlay	850,000	837,049	789,603	789,603	78/,003/	789,603	789,603		0.00%
School Budget	51,938,935	51,918,003	53,040,386	53,040,038	54,985,262	56,330,710	56,330,710	1,345,448	2.54%
Fixed Costs									
Health	8,074,076	7,855,062	8,160,761	8,287,594	8,692,22	9,478,233	,478,233	786,007	9.63%
Retirement	1,619,695	1,619,695	1,727,370	1,727,370	1,869,007	1,992,628	1,992,628	123,621	7.16%
Medicare	538,080	482,525	550,186	550,186	505,975	577,695	577,695	71,720	13.04%
Unemployment	150,000	1,925	150,000	9,097	50,000	50,000	50,000	-	0.00%
Insurance	297,070	297,070	454,961	454,961	452,935	503,943	503,943	51,008	<u>11.21%</u>
Total Fixed Costs	10,678,921	10,256,277	11,043,278	11,029,208	11,570,143	12,602,499	12,602,499	1,032,356	9.35%
								æ:	
Total	62,617,856	62,174,280	64,083,664	64,069,246	66,555,405	68,933,209	68,933,209	2,377,804	<u>3.71%</u>
Debt Exempt Principal	4,419,155	4,419,155	4,195,000	4,195,000	4,210,000	4,230,000	4,230,000	20,000	0.48%
Debt Exempt Interest	2,622,533	2,622,533	2,408,450	2,408,450	2,198,700	1,988,200	1,988,200	(210,500)	<u>-8.74%</u>
Total Debt	7,041,688	7,041,688	6,603,450	6,603,450	6,408,700	6,218,200	6,218,200	(190,500)	<u>-2.88%</u>
Grand Total	69,659,544	69,215,968	70,687,114	70,672,696	72,964,105	75,151,409	75,151,409	2,187,304	3.09%

https://www.tewksbury.k12.ma.us/departments-programs/business-office/

SUMMARY BY COST CENTER

DETAILS AT THE ACCOUNT LEVEL VIEW



ORG	OBJ	DESCRIPTION	FY24 ORIG BUDGET	TRANSFERS	FY 24 REV BUDGET	FY25 BUDGET	FY25-FY24 \$\$\$ DIFF	FY25-FY24 % DIFF
		SCHOOL						
1307111	0 600050	D DEW PRIN/ASST PRIN DEW ADJ COUNSELOR D DEW PROF DEV STIP DEW MOD SPECED TCHR	\$133.790	\$0	\$133.790	\$138.228	\$4,438	3.32%
1316111	1 600082	DEW ADJ COUNSELOR	\$84.452	\$0	\$84,452	\$89.190	\$4.738	5.61%
1317111	1 600070	DEW PROF DEV STIP	\$7.411	-\$2.470	\$4.941	\$4.942	. \$1	0.02%
1343111	0 600059	DEW MOD SPEC ED TCHR	\$1,022,793	-\$170.745	\$852,048	\$888,760	\$36.712	4.31%
1350111	0 600088	B DEW HEAD TEACHER	50	. \$0	\$0	\$3,075	\$3,075	100.00%
		B DEW CASE MANAGER SAL	\$95.167	-\$270	\$94.897	\$97.638	\$2,741	2.89%
		2 DEW TEACHERS SALARIES	\$1.507.733	\$94.851	\$1.602.584	\$1,672,756	\$70,172	4.38%
		DEW ACAD SPEC DEW LIBRARIAN 7 DEW LIBRARY AIDES 1 DEW CLERICAL SALARIES 9 DEW ISET SUB 5 DEW SPECIAL ED AIDE 5 DEW KINDERGARTEN AIDE 1 DEW KINDERGARTEN AIDE 1 DEW KINDERGARTEN AIDE	\$29.322	\$62.040	\$91.362	\$94,603	\$3,241	3.55%
		5 DEW LIBRARIAN	\$31,609	\$0	\$31,609	\$34,220	\$2,611	8.26%
		7 DEW LIBRARY AIDES	\$24.984	. \$0	\$24.984	\$13,825	-\$11.159	-44.67%
		1 DEW CLERICAL SALARIES	\$42,000	\$9,874	\$51,874	\$56,727	\$4,853	9.36%
		DEW ISET SUB	\$6.000	\$0	\$6.000	\$6.000	\$0	0.00%
		DEW SPECIAL ED AIDE	\$373,879	-\$59.381	\$314,498	\$417.746	\$103,248	32.83%
		DEW KINDERGARTEN AIDE	\$197.871	\$0	\$197.871	\$235,859	\$37.988	19.20%
1350113	1 600054	+ DEW INSTAIDES SALANT	\$11.603	-S11.603	\$0	\$0	\$0	0.00%
		DEW LONG TRM SUB	\$22,668	\$0	\$22.668	\$22,668	\$0	0.00%
1350113	0 <u>6</u> 0131:	1 DEW DAILY SUBTCHR	\$60.955	\$0	\$60.955	\$60,955	\$0	0.00%
1350113	0 60131	2 DEW DAILY SUB AIDE	\$1,630	\$0	\$1,630	\$1,630	\$0	0.00%
1350113	1 60006	D DEW LUNCH/RECESS	\$45.000	\$0	\$45.000	\$45,000	\$0	0.00%
1360113	0 50011	6 DEW CUSTODIAL SALARIES	\$156.819	\$0	\$156.819	\$162,136	\$5,317	3.39%
1360113	0 60011	/ DEW COSTODIAL OVERTIME	520,000	\$0	\$20.000	\$20,000	\$0	0.00%
1360113	0 50011	8 DEW CUST BLDG CHK	\$8,500	. 50	\$8,500	\$8,500	. \$0	0.00%
		2 DEW STUD SPEC AIDE	\$425.000	-\$35.000	\$390.000	\$360,000	-\$30,000	-7,69%
1307115	0 60100	0 DEW OFFICE SUPPLIES	\$3.000	\$0	\$3.000 \$5.000	\$3.000	\$0	0.00%
1313115	0 60103	4 DEW LIBRARY SUPP	\$5.000	\$0	Ş5.000	\$4,000	-\$1,000	-20.00%
		9 DEW TEST & ASSESS SUPP	\$8.896	\$0	\$8.896	\$8,896	\$0	0.00%
		3 DEW COPY SUPPLIES	\$19.167	\$0	\$19.167	\$19,167	\$0	0.00%
1344114	2 60120	6 DEW INST S/W CONT SERV	\$9.345	\$0	\$9.345	\$4,000	-\$5,345	-57.20%
1343115	1 60107	4 DEW SUPPLIES - SPEC ED	\$7,000	\$0	\$7.000	\$7,000	\$0	0.00%
1318115	1 50104	3 DEW TEXTBOOKS	\$0	\$0	\$0	\$2,000	\$2,000	100.00%
1350115	1 60107	3 DEW TEXTBOOKS 7 DEW SUPPLIES - TEACHING 7 DEW PRINC DUES 9 DEW PRINC CONF 5 DEW LIBRARY OTHER 0 DEW COURSE REIMB 1 DEW MAILEAGE BEIMB	\$31,700	\$0	\$31,700	\$31,700	\$0	0.00%
1307116	0 60100	7 DEW PRINC DUES	\$600	\$0	\$600	\$600	\$0	0.00%
1307116	0 60100	9 DEW PRINC CONF	\$2.500	\$0	\$2.500	\$2.500	\$0	0.00%
1313116	60103	5 DEW LIBRARY OTHER	\$1.000	\$0	\$1.000	\$0	-\$1,000	-100.00%
1317116	60102 <u>(</u>	0 DEW COURSE REIMB	\$8,000	\$0	\$8.000	\$8,000	\$0	0.00%
1350116	60102	1 DEW MILEAGE REIM	2230	\$0	\$250	\$250	\$0	0.00%
		DEWING SALARY TOTALS	\$3,884,186	-\$77.704	\$3,806,482	\$4.074.457	\$267.975	7.04%
		DEWING OPERATING TOTALS	\$521.458	-\$35.000	\$486,458	\$451,113	-\$35,345	-7.27%
		DEWING TOTALS	\$4.405.644	-\$112,704	\$4.292.940	\$4,525,570	\$232,630	5.42%

COST CENTER	FY 24 Orig Budget	Transfers	FY 24 Rev Budget	FY25 REQUEST	\$\$\$ DIFFERENCE	% DIFF
DEWING SALARY	\$ 3,884,186	\$ (77,704)	\$ 3,806,482	\$ 4,074,457	\$ 267,975	7.04%
DEWING OPERATING	\$ 521,458	\$ (35,000)	\$ 486,458	\$ 451,113	\$ (35,345)	- <u>7,27</u> %
DEWING TOTAL	\$ 4,405,644	\$(112,704)	\$ 4,292,940	\$ 4,525,570	\$ 232,630	5.42%
HEATH BROOK SALARY	\$ 2,669,479	\$ 168,393	\$ 2,837,872	\$ 3,018,596	\$ 180,724	6.37%
HEATH BROOK OPERATING	\$ 249,821	\$ (55,000)	\$ 194,821	\$ 161,542	\$ (33,279)	- <u>17.08</u> %
HEATH BROOK TOTAL	\$ 2,919,300	\$ 113,393	\$ 3,032,693	\$ 3,180,138	\$ 147,445	4.86%
CENTER SALARY	\$ 6,003,359	\$ 101,806	\$ 6,105,165	\$ 6,549,045	\$ 443,880	7.27%
CENTER OPERATING	\$ 407,081	\$ 133,452	\$ 540,533	\$ 489,514	\$ (51,019)	-9.44%
CENTER TOTAL	\$ 6,410,440	\$ 235,258	\$ 6,645,698	\$ 7,038,559	\$ 392,861	5.91%
RYAN SALARY	\$ 5,181,638	\$ (88,411)	\$ 5,093,227	\$ 5,328,095	\$ 234,868	4 61%
RYAN OPERATING	\$ 280,456	\$ 140,000	\$ 420,456	\$ 231,617	\$ (188,839)	- <u>44.91</u> %
RYAN TOTAL	\$ 5,462,094	\$ 51,589	\$ 5,513,683	\$ 5,559,712	\$ 46,029	0,83%
WYNN SALARY	\$ 5,238,987	\$ (61,779)	\$ 5,177,208	\$ 5,273,498	\$ 96,290	1,86%
WYNN OPERATING	\$ 226,707	\$ _115,000	\$ 341,707	\$ 312,617	\$ (29,090)	- <u>8.51</u> %
WYNN TOTAL	\$ 5,465,694	\$ 53,221	\$ 5,518,915	\$ 5,586,115	\$ 67,200	1.22%
TMHS SALARY	\$ 7,489,348	\$ (59,481)	\$ 7,429,867	\$ 7,582,433	\$ 152,566	2.05%
TMHS OPERATING	\$ 448,361	\$ (80,000)	\$ 368,361	\$ 300,580	\$ (67,781)	- <u>18.40</u> %
TMHS TOTAL	\$ 7,937,709	\$(139,481)	\$ 7,798,228	\$ 7,883,013	\$ 84,785	1.09%
SCHOOL COMM SALARY	\$ 20,250	\$ -	\$ 20,250	\$ 20,250	\$ -	0 00%
SCHOOL COMM OPERATING	\$ 126,600	<u>\$ -</u>	\$ 126,600	\$ 126,600	<u>\$</u>	0.00%
SCHOOL COMM TOTAL	\$ 146,850	\$ -	\$ 146,850	\$ 146,850	\$ -	0.00%
ADMIN SALARY	\$ 1,074,022	\$ 15,533	\$ 1,089,555	\$ 1,070,431	\$ (19,124)	
ADMIN OPERATING	\$ 125,370	\$ -	\$ 125,370	\$ 113,700	\$ (11,670)	-9.31%
ADMIN TOTAL	\$ 1,199,392	\$ 15,533	\$ 1,214,925	\$ 1,184,131	\$ (30,794)	
INFO SYSTEMS SALARY	\$ 503,182	\$ (15,000)		\$ 485,347		-0.58%
INFO SYSTEMS OPERATING	\$ 780,409	\$	\$ 780,409	\$ 769,901	\$ (10,508)	
INFO SYSTEMS TOTAL	\$ 1,283,591	\$ (15,000)	\$ 1,268,591	\$ 1,255,248	\$ (13,343)	
TRANSPORT SALARY	\$ 14,850	\$ -	\$ 14,850	\$ 50,000	\$ 35,150	236.70%
TRANSPORT OPERATING	\$ 4,218,373	\$ -	\$ 4,218,373	\$ 4,266,338	\$ 47,965	1.14%
TRANSPORT TOTAL	\$ 4,233,223	\$ -	\$ 4,233,223	\$ 4,316,338	\$ 83,115	1.96%
ATHLETICS SALARY	\$ 556,022	\$ -	\$ 556,022		\$ (2,050)	
ATHLETICS OPERATING	\$ 197,746	\$ -	\$ 197,746	\$ 183,246	\$ (14,500)	
ATHLETICS TOTAL	\$ 753,768	\$ -	\$ 753,768	\$ 737,218	\$ (16,550)	
SPEC ED SALARY	\$ 2,584,990	\$ (42,357)	\$ 2,542,633	\$ 2,396,181	\$ (146,452)	
SPEC ED OPERATING	\$ 5,494,386	\$ (139,857)	\$ 5,354,529	\$ 5,592,117	\$ 237,588	4.44%
SPEC ED TOTAL	\$ 8,079,376	\$(182,214)	\$ 7,897,162	\$ 7,988,298	\$ 91,136	1.15%
BLDGS & GRNDS SALARY	\$ 633,455	\$ -	\$ 633,455		\$ 32,443	5.12%
BLDGS & GRNDS OPERATING BLDGS & GRNDS TOTAL	\$ 2,334,990	<u>\$</u>	\$ 2,334,990	\$ 2,329,990	\$ (5,000)	- <u>0.21</u> % 0-92%
					, ,	
SYSTMWIDE SALARY	\$ 2,836,996	\$ (19,595)	\$ 2,817,401 \$ 93,137		\$ 258,973 \$ (25,482)	9.19% -27.36%
SYSTMWIDE OPERATING	\$ 93,137 \$ 2,930,133	\$ (19,595)	-	\$ 67,655 \$ 3,144,029	\$ 233,491	8.02%
SYSTMWIDE TOTAL						0.00%
CAPITAL OUTLAY	\$ 789,603	\$ -	\$ 789,603	\$ 789,603	\$ -	0.00%
GRAND TOTAL	\$54,985,262	\$ -	\$54,985,262	\$56,330,710	\$1,345,448	2.45%

https://www.tewksbury.k12.ma.us/departments-programs/business-office/

SUMMARY BY DESE FUNCTION CODE

EXPLANATION OF THE DESE CODES

State of Mass - Standard Codes for Expenditures

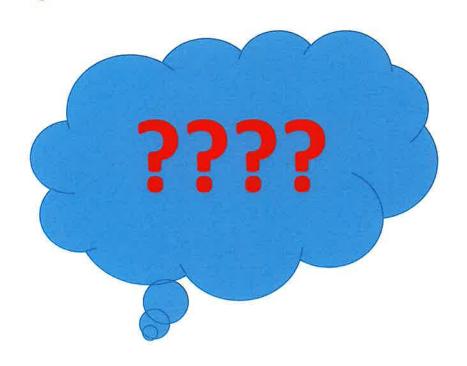
Expenditures - Functional Classification

This section specifies the criteria for reporting functional categories of expenditures and gives the specific items that should be reported under these categories. Reporting of municipal expenditures must also comply with reporting instructions entitled: "Reporting by Municipal Agencies".

NEW	Code	Function Name	Description	Object Codes
Admin	istration	1		
	1110	School Committee	Record School Committee expenditures by <u>object.For</u> the City/ <u>Towns</u> record only those expenditures that support the school committee as an office (e.g. salaries, travel expenses, legal expenses, and office expenses);	Clerical Salaries (02) Other Salaries (03) Contracted Services (04) Supplies and Materials (05) Other Expenses (06)
	1210 Superintendent		Record Superintendent's Office expenditures by <u>object. This</u> should correspond to EPIMS Job code 1200.	Professional Salaries (01) Clerical Salaries (02) Other Salaries (03) Contracted Services (04) Supplies and Materials (05) Other Expenses (06)
	1220	Assistant Superintendents	Record Assistant Superintendent expenditures by object. This should correspond to EPIMS job code 1201. Do not record Assistant Superintendent for Business and Finance in this function. Reserve for Business and Finance Office (1410).	Professional Salaries (01) Clerical Salaries (02) Other Salaries (03) Contracted Services (04) Supplies and Materials (05) Other Expenses (06)
	1230	Other District- Wide Administration	Record Other Districtwide Administration expenditures by object, Including, but not limited to, Assistant to Superintendent, Grants Manager, or Director of Planning. This should correspond to EPIMS job code 120S. Note: some positions coded as 1205 may also belong in EOYR function 1420, "Human Resources and Benefits."	Professional Salaries (01) Clerical Salaries (02) Other Salaries (03) Contracted Services (04) Supplies and Materials (05) Other Expenses (06)

FUNCTION C	ODE - DESC		FY24	FY25	FY25-FY24 \$\$	FY25-FY24
REGUL	AR EDUCA	TION	AND UNCL	ASSIFIED	EXPENS	ES
110 - SCHOOL COM	AITTEE					
.110 5011002 001111		000	\$7,000	\$7,000	\$0	
	erical Salaries	000	\$7,000	\$7,000	\$0	
-						
	her Salaries		\$13,250	\$13,250	\$0	
	intracted Services		\$97,000	\$97,000	\$0	
	pplies		\$1,000	\$1,000	\$0	
	ther Expenses		\$28,600	\$28,600	\$0	
110 - SCHOOL COMN	All I LEE TOTAIS		\$146,850	\$146.850	\$0	0.0%
210 - SUPERINTENDI	NT					
Pr	ofessional Salaries		\$224,597	\$234,240	\$9,643	4.3%
CI	erical Salaries		\$79,820	\$80,397	\$577	0.7%
Co	ontracted Services		\$24,500	\$24,500	\$0	
	pplies		\$11,500	\$11,500	\$0	
	ther Expenses		\$19,500	\$19,500	\$0	
210 - SUPERINTENDI	NT Totals		\$359,917	\$370,137	\$10,220	2.8%
1220 - ASSISTANT SUI	PERINTENDENT					
	ofessional Salaries		\$155,930	\$161,827	\$5.897	3.8%
	erical Salaries		\$70,720	\$72,098	\$1,378	
	pplies		\$1,000	\$1,000	\$0	
	ther Expenses		\$2,500	\$2,500	\$0	
1220 - ASSISTANT SUI			\$230,150	\$237,424	\$7.274	
1230 - OTHER DISTRIC			72V	8	022	
	ofessional Salaries		\$5,000	\$5,000	\$0 \$0	
1230 - OTHER DISTWI	DE ADM Totals	_	\$5,000	\$5,000		0.0%
1410 - BUSINESS & FI	NANCE					
	ofessional Salaries		\$290,538	\$232,795	-\$57,743	-19.9%
	erical Salaries		\$120,492	\$135,018	\$14,526	
	ontracted Services		\$18,570	\$18,570	\$0	
	pplies		\$13,500	\$13,500	\$0	
	ther Expenses		\$34,300	\$34,300	\$0	0.0%
1410 - BUSINESS & FI			\$477,400	\$434,183	-\$43,217	-9.1%
		17				
1420 - HUMAN RESO			2007-00000	2000000	20000	25,572.51
	rofessional Salaries	8	\$71,800	\$75,880	\$4,080	
1420 - HR & BENEFITS	Totals	E - 6	\$71,800	\$75,880	\$4,080	5.7%
1450 - ADM TECHNOI	OCA - DISTRICTANI	ne .				
	erical Salaries	1	\$64,610		\$2,219	3.4%
				\$202.001		
	ontracted Services		\$128,000	\$202,901	\$74,901	
	upplies		\$80,000	\$45,000	-\$35,000	
	ther Expenses		\$5,000	\$2,000	-\$3,000	
1450 - ADM TECH - DI	STRICTWIDE Totals		\$277,610	\$316,730	\$39,120	14.1%

FY25 School Department Budget *Questions or Comments*



TEWKSBURY PUBLIC SCHOOLS FY25 BUDGET SUMMARY BY COST CENTER

COST CENTER	FY 2	24 Orig Budget	-	Transfers	FY	24 Rev Budget	FY	25 REQUEST	Di	\$\$\$ FFERENCE	% DIFF
DEWING SALARY	\$	3,884,186	\$	(77,704)	\$	3,806,482	\$	4,074,457	\$	267,975	7.04%
DEWING OPERATING	\$	521,458	\$	(35,000)	\$	486,458	\$	451,113	\$	(35,345)	-7.27%
DEWING TOTAL	\$	4,405,644	\$	(112,704)	\$	4,292,940	\$	4,525,570	\$	232,630	5.42%
HEATH BROOK SALARY	\$	2,669,479	\$	168,393	\$	2,837,872	\$	3,018,596	\$	180,724	6.37%
HEATH BROOK OPERATING	\$	249,821	\$	(55,000)	\$	194,821	\$	161,542	\$	(33,279)	-17.08%
HEATH BROOK TOTAL	\$	2,919,300	\$	113,393	\$	3,032,693	\$	3,180,138	\$	147,445	4.86%
CENTER SALARY	\$	6,003,359	\$	101,806	\$	6,105,165	\$	6,549,045	\$	443,880	7.27%
CENTER OPERATING	\$	407,081	\$	133,452	\$	540,533	\$	489,514	\$	(51,019)	-9.44%
CENTER TOTAL	\$	6,410,440	\$	235,258	\$	6,645,698	\$	7,038,559	\$	392,861	5.91%
RYAN SALARY	\$	5,181,638	\$	(88,411)	\$	5,093,227	\$	5,328,095	\$	234,868	4.61%
RYAN OPERATING	\$	280,456	\$	140,000	\$	420,456	\$	231,617	\$	(188,839)	-44.91%
RYAN TOTAL	\$	5,462,094	\$	51,589	\$	5,513,683	\$	5,559,712	\$	46,029	0.83%
WYNN SALARY	\$	5,238,987	\$	(61,779)	\$	5,177,208	\$	5,273,498	\$	96,290	1.86%
WYNN OPERATING	\$	226,707	\$	115,000	\$	341,707	\$	312,617	\$	(29,090)	-8.51%
WYNN TOTAL	\$	5,465,694	\$	53,221	\$	5,518,915	\$	5,586,115	\$	67,200	1.22%
TMHS SALARY	\$	7,489,348	\$	(59,481)	\$	7,429,867	\$	7,582,433	\$	152,566	2.05%
TMHS OPERATING	\$	448,361	\$	(80,000)	\$	368,361	\$	300,580	\$	(67,781)	-18.40%
TMHS TOTAL	\$	7,937,709	\$	(139,481)	\$	7,798,228	\$	7,883,013	\$	84,785	1.09%
SCHOOL COMM SALARY	\$	20,250	\$		\$	20,250	\$	20,250	\$		0.00%
SCHOOL COMM OPERATING	\$	126,600	\$		\$	126,600	\$	126,600	\$		0.00%
SCHOOL COMM TOTAL	\$	146,850	\$		\$	146,850	\$	146,850	\$	- 5	0.00%
ADMIN SALARY	\$	1,074,022	\$	15,533	\$	1,089,555	\$	1,070,431	\$	(19,124)	-1.76%
ADMIN OPERATING	\$	125,370	\$	Ĭ.	\$	125,370	\$	113,700	\$	(11,670)	-9.31%
ADMIN TOTAL	\$	1,199,392	\$	15,533	\$	1,214,925	\$	1,184,131	\$	(30,794)	-2.53%
INFO SYSTEMS SALARY	\$	503,182	\$	(15,000)	\$	488,182	\$	485,347	\$	(2,835)	-0.58%
INFO SYSTEMS OPERATING	\$	780,409	\$		\$	780,409	\$	769,901	\$	(10,508)	-1.35%
INFO SYSTEMS TOTAL	\$	1,283,591	\$	(15,000)	\$	1,268,591	\$	1,255,248	\$	(13,343)	-1.05%
TRANSPORT SALARY	\$	14,850	\$		\$	14,850	\$	50,000	\$	35,150	236.70%
TRANSPORT OPERATING	\$	4,218,373	\$	- 2	\$	4,218,373	\$	4,266,338	\$	47,965	1.14%
TRANSPORT TOTAL	\$	4,233,223	\$		\$	4,233,223	\$	4,316,338	\$	83,115	1.96%
ATHLETICS SALARY	\$	556,022	\$		\$	556,022	\$	553,972	\$	(2,050)	-0.37%
ATHLETICS OPERATING	\$	197,746	\$		\$	197,746	\$	183,246	\$	(14,500)	-7.33%
ATHLETICS TOTAL	\$	753,768	\$	•	\$	753,768	\$	737,218	\$	(16,550)	-2.20%
SPEC ED SALARY	\$	2,584,990	\$	(42,357)	\$	2,542,633	\$	2,396,181	\$	(146,452)	-5.76%
SPEC ED OPERATING	\$	5,494,386	\$	(139,857)	\$	5,354,529	\$	5,592,117	\$	237,588	4.44%
SPEC ED TOTAL	\$	8,079,376	\$	(182,214)	\$	7,897,162	\$	7,988,298	\$	91,136	1.15%
BLDGS & GRNDS SALARY	\$	633,455	\$	72	\$	633,455	\$	665,898	\$	32,443	5.12%
BLDGS & GRNDS OPERATING	\$	2,334,990	\$	<u> </u>	\$	2,334,990	\$	2,329,990	\$	(5,000)	-0.21%
BLDGS & GRNDS TOTAL	\$	2,968,445	\$	2	\$	2,968,445	\$	2,995,888	\$	27,443	0.92%
SYSTMWIDE SALARY	\$	2,836,996	\$	(19,595)	\$	2,817,401	\$	3,076,374	\$	258,973	9.19%
SYSTMWIDE OPERATING	\$	93,137	\$		\$	93,137	\$	67,655	\$	(25,482)	-27.36%
SYSTMWIDE TOTAL	\$	2,930,133	\$	(19,595)	\$	2,910,538	\$	3,144,029	\$	233,491	8.02%
CAPITAL OUTLAY	\$	789,603	\$	•	\$	789,603	\$	789,603	\$		0.00%
	\$	54,985,262	\$		\$	54,985,262	\$	56,330,710	\$	1,345,448	2.45%

ORG	ОВЈ		FY24	TRANSFERS	FY 24	FY25	FY25-FY24	FY25-FY24
<u>ORG</u>	003	DESCRIPTION	ORIG BUDGET		REV BUDGET	BUDGET	\$\$\$ DIFF	% DIFF
DEWI	NG SC	CHOOL						
13071110	600050	DEW PRIN/ASST PRIN	\$133,790	\$0	\$133,790	\$138,228	\$4,438	3.32%
		DEW ADJ COUNSELOR	\$84,452	\$0	\$84,452	\$89,190	\$4,738	5.61%
		DEW PROF DEV STIP	\$7,411	-\$2,470	\$4,941	\$4,942	\$1	0.02%
		DEW MOD SPEC ED TCHR	\$1,022,793	-\$170,745	\$852,048	\$888,760	\$36,712	4.31%
13501110		DEW HEAD TEACHER	\$0	\$0	\$0	\$3,075	\$3,075	100.00%
13431111		DEW CASE MANAGER SAL	\$95,167	-\$270	\$94,897	\$97,638	\$2,741	2.89%
		DEW TEACHERS SALARIES	\$1,507,733	\$94,851	\$1,602,584	\$1,672,756	\$70,172	4.38%
		DEW ACAD SPEC	\$29,322	\$62,040	\$91,362	\$94,603	\$3,241	3.55%
		DEW LIBRARIAN	\$31,609	\$0	\$31,609	\$34,220	\$2,611	8.26%
13131130	600057	DEW LIBRARY AIDES	\$24,984	\$0	\$24,984	\$13,825	-\$11,159	-44.67%
		DEW CLERICAL SALARIES	\$42,000	\$9,874	\$51,874	\$56,727	\$4,853	9.36%
		DEW ISET SUB	\$6,000	\$0	\$6,000	\$6,000	\$0	0.00%
		DEW SPECIAL ED AIDE	\$373,879	-\$59,381	\$314,498	\$417,746	\$103,248	32.83%
		DEW KINDERGARTEN AIDE	\$197,871	\$0	\$197,871	\$235,859	\$37,988	19.20%
		DEW INST AIDES SALARY	\$11,603	-\$11,603	\$0	\$0	\$0	0.00%
		DEW LONG TRM SUB	\$22,668	\$0	\$22,668	\$22,668	\$0	0.00%
		DEW DAILY SUB TCHR	\$60,955	\$0	\$60,955	\$60,955	ŠO	0.00%
		DEW DAILY SUB AIDE	\$1,630	\$0	\$1,630	\$1,630	ŚO	0.00%
		DEW LUNCH/RECESS	\$45,000	\$0	\$45,000	\$45,000	\$0	0.00%
		DEW CUSTODIAL SALARIES	\$156,819	\$0	\$156,819	\$162,136	\$5,317	3.39%
13601130	600117	DEW CUSTODIAL OVERTIME	\$20,000	\$0	\$20,000	\$20,000	ŠO	0.00%
		DEW CUST BLDG CHK	\$8,500	\$0	\$8,500	\$8,500	ŠO	0.00%
		DEW STUD SPEC AIDE	\$425,000	-\$35,000	\$390,000	\$360,000	-\$30,000	-7.69%
		DEW OFFICE SUPPLIES	\$3,000	\$0	\$3,000	\$3,000	\$0	0.00%
		DEW LIBRARY SUPP	\$5,000	\$0	\$5,000	\$4,000	-\$1,000	-20.00%
		DEW TEST & ASSESS SUPP	\$8,896	\$0	\$8,896	\$8,896	ŠO	0.00%
		DEW COPY SUPPLIES	\$19,167	\$0	\$19,167	\$19,167	\$0	0.00%
		DEW INST S/W CONT SERV	\$9,345	\$0	\$9,345	\$4,000	-\$5,345	-57.20%
		DEW SUPPLIES - SPEC ED	\$7,000	\$0	\$7,000	\$7,000	\$0	0.00%
13181151		DEW TEXTBOOKS	\$0	\$0	ŠO	\$2,000	\$2,000	100.00%
		DEW SUPPLIES - TEACHING	\$31,700	\$0	\$31,700	\$31,700	\$0	0.00%
		DEW PRINC DUES	\$600	\$0	\$600	\$600	ŠO	0.00%
		DEW PRINC CONF	\$2,500	\$0	\$2,500	\$2,500	ŠO	0.00%
		DEW LIBRARY OTHER	\$1,000	\$0	\$1,000	\$0	-\$1,000	-100.00%
		DEW COURSE REIMB	\$8,000	Š0	\$8,000	\$8,000	\$0	0.00%
		DEW MILEAGE REIM	\$250	\$0	\$250	\$250	ŠO	0.00%
	001021	DEWING SALARY TOTALS	\$3,884,186	-\$77,704	\$3,806,482	\$4,074,457	\$267,975	7.04%
		DEWING OPERATING TOTALS	\$521,458	-\$35,000	\$486,458	\$451,113	-\$35,345	-7.27%
		DEWING TOTALS	\$4,405,644	-\$112.704	\$4,292,940	\$4,525,570	\$232,630	5.42%

ORG	OBJ	DESCRIPTION	FY24	TRANSFERS	FY 24	FY25	FY25-FY24	FY25-FY24
<u>ONG</u>	OBJ	DESCRIPTION	ORIG BUDGET		REV BUDGET	BUDGET	\$\$\$ DIFF	% DIFF
HEAT	H BRO	OOK SCHOOL						
		HB PRINCIPAL SAL	\$138,387	\$0	\$138,387	\$144,951	\$6,564	4.74%
		HB PSYCHOLOGIST	\$100,895	\$0	\$100,895	\$103,862	\$2,967	2.94%
		HB ADJ COUNSELOR	\$66,125	ŠO	\$66,125	\$72,189	\$6,064	9.17%
13171311	600070	HB PROF DEV STIP	\$7,412	-\$2,471	\$4,941	\$4,942	\$1	0.02%
		HB MOD SPEC TCHR	\$264,679	\$54,496	\$319,175	\$341,499	\$22,324	6.99%
		HB TEACHERS SALARIES	\$1,339,298	\$36,468	\$1,375,766	\$1,431,349	\$55,583	4.04%
		HEAD TEACHER	\$3,075	\$0	\$3,075	\$3,075	\$0	0.00%
		HB ACAD SPEC	\$28,442	\$60,439	\$88,881	\$94,103	\$5,222	5.88%
		HB CASE MANAGERS SALARY	\$96,167	-\$270	\$95,897	\$123,172	\$27,275	28.44%
		HB CLERICAL SALARIES	\$57,911	\$0	\$57,911	\$59,938	\$2,027	3.50%
		HB LIBRARIAN	\$31,609	\$0	\$31,609	\$34,220	\$2,611	8.26%
		HB LIBRARY AIDES	\$22,561	\$872	\$23,433	\$13,825	-\$9,608	-41.00%
		HB ISET SUB	\$6,000	\$0	\$6,000	\$6,000	\$0	0.00%
		HB SPECIAL ED AIDE	\$95,090	\$4,345	\$99,435	\$115,317	\$15,882	15.97%
		HB KINDERGARTEN AIDE	\$152,767	\$21,734	\$174,501	\$212,796	\$38,295	21.95%
		HB INST AIDES SALARY	\$7,220	-\$7,220	\$0	\$0	\$0	0.00%
		HB LONG TRM SUB	\$16,668	\$0	\$16,668	\$16,668	ŠO	0.00%
		HB DAILY SUB TCHR	\$24,311	\$0	\$24,311	\$24,311	Š0	0.00%
		HB DAILY SUB AIDE	\$491	\$0	\$491	\$491	\$0	0.00%
		HB LUNCH/RECESS	\$27,701	\$0	\$27,701	\$27,701	\$0	0.00%
		HB CUSTODIAL SAL	\$164,170	\$0	\$164,170	\$169,687	\$5,517	3.36%
		HB CUSTODIAL OT	\$10,000	\$0	\$10,000	\$10,000	\$0,517 \$0	0.00%
		HB CUST BLDG CHK	\$8,500	\$0	\$8,500	\$8,500	\$0	0.00%
		HB STUD SPEC AIDE	\$175,000	-\$55,000	\$120,000	\$90,000	-\$30,000	-25.00%
		HB OFFICE SUPPLI	\$3,000	\$0	\$3,000	\$3,000	\$0,000	0.00%
		HB LIBRARY SUPP	\$5,000	\$0	\$5,000	\$4,000	-\$1,000	-20.00%
		HB SUPPLIES-SPECIAL ED	\$6,200	\$0	\$6,200	\$6,200	\$0	0.00%
		HB TEST & ASSESS SUPP	\$2,500	\$0	\$2,500	\$2,500	\$0 \$0	0.00%
		HB COPY SUPPLIES	\$19,167	\$0	\$19,167	\$19,167	\$0	0.00%
		HB INST S/W CONT SERV	\$7,279	\$0	\$7,279	\$4,000	-\$3,279	-45.05%
13181351		HB TEXTBOOKS	\$0	\$0	\$0	\$2,000	\$2,000	100.00%
		HB SUPPLIES-TEACHING	\$20,325	\$0	\$20,325	\$20,325	\$2,000	0.00%
		HB PRINC DUES	\$600	\$0 \$0	\$600	\$600	\$0 \$0	0.00%
		HB PRINC CONF	\$2,500	\$0 \$0	\$2,500	\$2,500	\$0	0.00%
		HB LIBRARY OTHER	\$1,000	\$0 \$0	\$1,000	\$2,500	-\$1,000	-100.00%
		HB COURSE REIMB	\$7,000	\$0 \$0	\$7,000	\$7,000	-51,000 \$0	0.00%
		HB MILEAGE REIMB	\$250	\$0 \$0	\$250	\$250	\$0 \$0	0.00%
TOOUTOOL	001021	HEATH BROOK SALARY TOTALS	\$2,669,479	\$168,393	\$2,837,872	\$3,018,596	\$180,724	6.37%
			\$2,669,479	-\$55,000	\$2,837,872	\$161,542	-\$33,279	-17.08%
		HEATH BROOK OPERATING TOTALS						4.86%
		HEATH BROOK TOTALS	\$2,919,300	\$113,393	\$3,032,693	\$3,180,138	\$147,445	

OBC	OBL		FY24	TRANSFERS	FY 24	FY25	FY25-FY24	FY25-FY24
<u>ORG</u>	OBJ	DESCRIPTION	ORIG BUDGET		REV BUDGET	BUDGET	\$\$\$ DIFF	% DIFF
CENT	ER EL	EMENTARY SCHOOL						
		CENTER PRIN/ASST PRIN	\$241,507	\$1,000	\$242,507	\$257,281	\$14,774	6.09%
		CENTER PSYCHOLOGIST	\$48,507	\$0	\$48,507	\$49,962	\$1,455	3.00%
		CENTER ADJ COUNSELOR	\$66,125	\$0	\$66,125	\$209,809	\$143,684	217.29%
		CENTER PROF DEV STIP	\$17,293	\$0	\$17,293	\$7,413	-\$9,880	-57.13%
		CENTER MOD SPEC TCHR	\$647,500	\$114,374	\$761,874	\$806,150	\$44,276	5.81%
		CENTER CASE MANAGER SAL	\$157,149	-\$161	\$156,988	\$127,494	-\$29,494	-18.79%
		CENTER TEACHERS SAL	\$3,711,085	\$20,993	\$3,732,078	\$3,696,259	-\$35,819	-0.96%
		CENTER READ SPECIALIST	\$120.033	-\$60,383	\$59,650	\$169,037	\$109,387	183.38%
13131410	600066	CENTER LIBRARIAN	\$73,432	\$0	\$73,432	\$81,787	\$8,355	11.38%
		CTR LIBRARY AIDES	\$24,984	\$0	\$24,984	\$28,802	\$3,818	15.28%
		CENTER CLERICAL SALARY	\$89,769	\$0	\$89,769	\$95,700	\$5,931	6.61%
		CENTER SPEC ED AIDE	\$279,702	\$48,417	\$328,119	\$481,842	\$153,723	46.85%
		CENTER DAILY SUB TCHR	\$105,386	\$0	\$105,386	\$105,386	\$0	0.00%
		CENTER LONG TERM SUB	\$49,665	\$0	\$49,665	\$49,665	\$0	0.00%
		CENTER DAILY SUB AID	\$2,769	\$0	\$2,769	\$2,769	\$0	0.00%
		CENTER LUNCH/RECESS	\$47,000	\$0	\$47,000	\$47,000	\$0	0.00%
		CENTER CUSTODIAL SAL	\$269,019	\$0	\$269,019	\$302,689	\$33,670	12.52%
		CENTER CUSTODIAL OT	\$25,000	\$0	\$25,000	\$25,000	\$0	0.00%
		CENTER CUST BLDG CHK	\$5,000	\$0	\$5,000	\$5,000	\$0	0.00%
		CENTER INST AIDE	\$22,434	-\$22,434	\$0	\$0	\$0	100.00%
		CENTER STUD SPEC AIDE	\$275,000	\$133,452	\$408,452	\$390,000	-\$18,452	-4.52%
		CENTER OFFICE SUPP	\$4,200	\$0	\$4,200	\$4,200	\$0	0.00%
13131450		CENTER LIBRARY SUPP	\$5,000	\$0	\$5,000	\$4,000	-\$1,000	-20.00%
13181451		CENTER TEXTBOOKS	\$0	\$0	\$0	\$2,000	\$2,000	100.00%
13161450		CENTER TEST & ASSESS SUPP	\$5,020	\$0	\$5,020	\$5,020	\$0	0.00%
		CENTER COPY SUPPLIES	\$26,250	\$0	\$26,250	\$26,250	\$0	0.00%
		CENTER INST S/W CONT SERV	\$42,567	\$0	\$42,567	\$10,000	-\$32,567	-76.51%
		CENTER SUPPLIES-SPEC	\$7,680	\$0	\$7,680	\$7,680	\$0	0.00%
		CENTER SUPPLIES-TEACH	\$26,664	\$0	\$26,664	\$26,664	\$0	0.00%
		CENTER PRINC DUES	\$1,200	\$0	\$1,200	\$1,200	\$0	0.00%
		CENTER PRINC CONF	\$2,500	\$0	\$2,500	\$2,500	\$0	0.00%
		CENTER LIBRARY OTHER EXP	\$1,000	\$0	\$1,000	\$0	-\$1,000	-100.00%
1317146		CENTER COURSE REIMB	\$9,600	\$0	\$9,600	\$9,600	\$0	0.00%
1350146		CENTER MILEAGE REIMB	\$400	\$0	\$400	\$400	\$0	0.00%
		CENTER ELEM SALARY TOTALS	\$6,003,359	\$101,806	\$6,105,165	\$6,549,045	\$443,880	7.27%
		CENTER ELEM OPERATING TOTALS	\$407,081	\$133,452	\$540,533	\$489,514	-\$51,019	-9.44%
		CENTER ELEM TOTALS	\$6,410,440	\$235,258	\$6,645,698	\$7,038,559	\$392,861	5.91%

000	ODL		25 DETAILED BU FY24	TRANSFERS	FY 24	FY25	FY25-FY24	FY25-FY24
ORG	<u>OBJ</u>	DESCRIPTION	ORIG BUDGET		REV BUDGET	BUDGET	\$\$\$ DIFF	% DIFF
RYAN	SCHO	ואַר						
CARL TO A STATE OF THE STATE OF			¢200 270	\$3,000	\$269,279	\$279,249	\$9,970	3.70%
		RY PRIN/ASST PRIN	\$266,279		\$88,075	\$95,052	\$6,977	7.92%
		RY CLERICAL SALARIES	\$90,103	-\$2,028 693,387		\$733,391	\$38,437	5.53%
		RY MOD SPEC TCHR	\$778,341	-\$83,387	\$694,954 \$98,514	\$103,862	\$5,348	5.43%
		RY ACAD SPEC	\$98,514	\$0				5.04%
		RY TEACHERS SALARIES	\$3,059,553	-\$405	\$3,059,148	\$3,213,204	\$154,056	-0.02%
		RY TEAM LEADERS	\$16,622	\$0	\$16,622	\$16,618	-\$4	-100.00%
		RYAN CASE MANAGER SALARY	\$4,035	\$0	\$4,035	\$0	-\$4,035	
		RY LONG TRM SUB	\$25,000	\$0	\$25,000	\$25,000	\$0	0.00%
		RY ISET SUB	\$15,600	\$0	\$15,600	\$15,600	\$0	0.00%
		RYAN DAILY SUB TCHR	\$59,286	\$0	\$59,286	\$59,286	\$0	0.00%
		RYAN DAILY SUB AIDE	\$611	\$0	\$611	\$611	\$0	0.00%
		RY SPECIAL ED AIDE	\$279,034	\$1,744	\$280,778	\$285,600	\$4,822	1.72%
		RY PROF DEV STIP	\$12,352	\$0	\$12,352	\$12,355	\$3	0.02%
		RY GUID COUNSELOR	\$66,125	\$0	\$66,125	\$72,189	\$6,064	9.17%
		RY ADJ COUNSELOR	\$66,125	\$0	\$66,125	\$72,189	\$6,064	9.17%
		RY PSYCHOLOGIST	\$101,778	\$0	\$101,778	\$111,008	\$9,230	9.07%
13501533	600085	RYAN APPX B ADVISOR	\$2,098	\$0	\$2,098	\$2,099	\$1	0.05%
13601530	600116	RY CUSTODIAL SAL	\$215,182	-\$7,335	\$207,847	\$205,781	-\$2,066	-0.99%
13601530	600117	RY CUSTODIAL OT	\$20,000	\$0	\$20,000	\$20,000	\$0	0.00%
13601530	600118	RY CUST BLDG CHK	\$5,000	\$0	\$5,000	\$5,000	\$0	0.00%
13071550	601000	RY OFFICE SUPPLIES	\$5,000	\$0	\$5,000	\$5,000	\$0	0.00%
13071560	601007	RY PRINC DUES	\$1,200	\$0	\$1,200	\$1,200	\$0	0.00%
		RY PRINC CONF	\$2,500	\$0	\$2,500	\$2,500	\$0	0.00%
		RY STUD SPEC AIDE	\$200,000	\$140,000	\$340,000	\$150,000	-\$190,000	-55.88%
		RY COURSE REIMB	\$11,000	\$0	\$11,000	\$11,000	\$0	0.00%
13181551	601043	RY TEXTBOOKS	\$0	\$0	\$0	\$2,000	\$2,000	100.00%
		RY LIBRARY SUPP	\$3,000	\$0	\$3,000	\$2,000	-\$1,000	-33.33%
		RY LIBRARY OTHER	\$1,000	\$0	\$1,000	\$0	-\$1,000	-100.00%
		RY COPY SUPPLIES	\$19,167	\$0	\$19,167	\$19,167	\$0	0.00%
		RY SUPPLIES-SPEC ED	\$5,000	\$0	\$5,000	\$5,000	\$0	0.00%
		RY SUPPLIES-TEACHING	\$22,000	\$0	\$22,000	\$22,000	\$0	0.00%
		RY MILEAGE REIMB	\$250	\$0	\$250	\$250	\$0	0.00%
		RY INST S/W CONT SERV	\$3,839	\$0	\$3,839	\$5,000	\$1,161	30.24%
		RY TEST & ASSESS SUPP	\$2,500	\$0	\$2,500	\$2,500	\$0	0.00%
		RYAN ELEVATOR MAINT	\$4,000	\$0	\$4,000	\$4,000	\$0	0.00%
10001540	301131	RYAN SALARY TOTALS	\$5,181,638	-\$88,411	\$5,093,227	\$5,328,095	\$234,868	4.61%
		RYAN OPERATING TOTALS	\$280,456	\$140,000	\$420,456	\$231,617	-\$188,839	-44.91%
		RYAN TOTALS	\$5,462,094	\$51,589	\$5,513,683	\$5,559,712	\$46,029	0.83%
		1117414 1017125	Ų, .c_jos .	Ţ31,3 0 0				

000	OBL		25 DETAILED BU FY24	TRANSFERS	FY 24	FY25	FY25-FY24	FY25-FY24
<u>ORG</u>	<u>OBJ</u>	DESCRIPTION	ORIG BUDGET		REV BUDGET	BUDGET	\$\$\$ DIFF	% DIFF
WYN	N MID	DDLE SCHOOL						
		WMS PRIN/ASST PRIN	\$251,648	\$3,000	\$254,648	\$268,903	\$14,255	5.60%
		WMS CLERICAL SAL	\$84,103	\$8,802	\$92,905	\$96,916	\$4,011	4.32%
		WMS TEACHERS SAL	\$3,212,331	-\$31,627	\$3,180,704	\$3,300,517	\$119,813	3.77%
		WMS MOD SPEC TCHR	\$703,511	-\$28,422	\$675,089	\$711,140	\$36,051	5.34%
		WMS SPECIAL ED TUTOR	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
		WMS CASE MGR SAL	\$99,163	\$0	\$99,163	. \$0	-\$99,163	-100.00%
		WMS TEAM LEADERS	\$16,622	\$0	\$16,622	\$16,618	-\$4	-0.02%
		WMS LONG TRM SUB	\$25.000	\$0	\$25,000	\$25,000	\$0	0.00%
		WMS ISET SUBS	\$6,000	\$0	\$6,000	\$6,000	ŠO	0.00%
		WMS DAILY SUB TCHR	\$71,429	\$0	\$71,429	\$71,429	ŚO	0.00%
		WMS DAILY SUB AIDE	\$1,222	\$0	\$1,222	\$1,222	\$0	0.00%
		WMS SPECIAL ED AIDE	\$170,927	-\$3,250	\$167,677	\$225,547	\$57,870	34.51%
		WMS PROF DEV STIP	\$12,352	\$0	\$12,352	\$12,355	\$3	0.02%
		WMS GUIDANCE	\$185,877	\$45,113	\$230,990	\$239,166	\$8,176	3.54%
		WMS ADJ COUNSELOR	\$62,500	\$45,383	\$107,883	\$48,021	-\$59,862	-55.49%
		WMS PSYCHOLOGIST	\$100,778	-\$100,778	\$107,005	\$0	\$0	0.00%
		WMS APPX B ADVISOR	\$15,374	\$0	\$15,374	\$12,927	-\$2,447	-15.92%
		WMS CUSTODIAL SAL	\$199,150	\$0	\$199,150	\$216,736	\$17,586	8.83%
		WMS CUSTODIAL OT	\$15,000	\$0	\$15,000	\$15,000	\$17,580	0.00%
		WMS CUST BLDG CHK	\$5,000	\$0	\$5,000	\$5,000	\$0	0.00%
		WMS OFFICE SUPP	\$6,000	\$0	\$6,000	\$6,000	\$0	0.00%
		WMS PRINC DUES	\$1,200	\$0	\$1,200	\$1,200	ŠO	0.00%
		WMS PRINC CONF	\$2,500	\$0	\$2,500	\$2,500	\$0	0.00%
		WMS STUD SPEC AIDE	\$125,000	\$115,000	\$240,000	\$210,000	-\$30,000	-12.50%
		WMS COURSE REIMB	\$12,000	\$115,000	\$12,000	\$12,000	\$0	0.00%
		WMS TEXTBOOKS	\$12,000	\$ 0	\$0	\$2,000	\$2,000	100.00%
		WMS LIBRARY SUPP	\$3,000	\$0	\$3,000	\$2,000	-\$1,000	-33.33%
		WMS LIBRARY OTHER	\$1,000	\$0	\$1,000	\$0	-\$1,000	-100.00%
		WMS COPY SUPPLIES	\$19,167	\$0	\$19,167	\$19,167	\$0	0.00%
		WMS SUPP-SPEC ED	\$5,000	\$0	\$5,000	\$5,000	ŚO	0.00%
		WMS SUPP-TEACHING	\$35,000	\$0	\$35,000	\$35,000	ŠO	0.00%
		WMS INSTR EQUIP	\$1,000	\$0 \$0	\$1,000	\$1,000	\$0	0.00%
		WMS MILEAGE REIM	\$250	\$0	\$250	\$250	\$0	0.00%
		WMS INST S/W CONT SERV	\$9.090	\$0	\$9,090	\$10,000	\$910	10.01%
		WMS TEST & ASSESS SUPP	\$2,500	\$0 \$0	\$2,500	\$2,500	\$0	0.00%
		WMS ELEVATOR MAINT	\$4,000	\$0 \$0	\$4,000	\$4,000	\$0	0.00%
13002140	POTTAT	WMS SALARY TOTALS	\$5,238,987	-\$61,779	\$5,177,208	\$5,273,498	\$96,290	1.86%
		WMS OPERATING TOTALS	\$226,707	\$115,000	\$341,707	\$312,617	-\$29,090	-8.51%
		WIVIS OPERATING TOTALS WMS TOTALS	\$5,465,694	\$53,221	\$5,518,915	\$5,586,115	\$67,200	1.22%
		WIVIS TOTALS	\$5,405,694	\$35,221	\$2,510,915	\$5,500,113	307,200	1.22/

	T		<i>' 25 DETAILED BU</i> FY24	TRANSFERS	FY 24	FY25	FY25-FY24	FY25-FY24
ORG	<u>OBJ</u>	DESCRIPTION	ORIG BUDGET	TRANSFERS	REV BUDGET	BUDGET	\$\$\$ DIFF	% DIFF
TRALIC			Ollid DOD de l		MET DODGET	DODGE	999 Bill 1	70 0111
TMHS								
13073110	600050	TMHS PRIN/ASST PRIN	\$389,571	\$0	\$389,571	\$405,888	\$16,317	4.19%
		TMHS CLERICAL SAL	\$126,873	\$0	\$126,873	\$133,624	\$6,751	5.32%
		TEACHERS SALARY	\$4,974,059	\$44,874	\$5,018,933	\$5,035,183	\$16,250	0.329
		TMHS MOD SPEC TCHR	\$309,866	\$0	\$309,866	\$335,168	\$25,302	8.17%
		TMHS SPECIAL ED TUTOR	\$2,500	\$0	\$2,500	\$2,500	\$0	0.00%
		TMHS DEPT HEAD	\$56,721	\$0	\$56,721	\$45,599	-\$11,122	-19.61%
		TMHS CASE MANAGER SAL	\$95,667	-\$270	\$95,397	\$98,138	\$2,741	2.87%
		TMHS LONG TRM SUB	\$25,000	\$0	\$25,000	\$25,000	\$0	0.00%
		TMHS IN SERVICE	\$20,000	\$0	\$20,000	\$20,000	ŠO	0.00%
		TMHS DAILY SUB TCHR	\$85,714	\$0	\$85,714	\$85,714	ŚO	0.00%
		TMHS DAILY SUB AIDE	\$1,222	\$0	\$1,222	\$1,222	\$0	0.00%
		TMHS SPECIAL ED AIDE	\$334,930	-\$5,673	\$329,257	\$350,029	\$20,772	6.31%
		TMHS LIBRARIAN	\$84,452	\$0	\$84,452	\$89,190	\$4,738	5.61%
		TMHS PROF DEV STIP	\$22,234	\$0	\$22,234	\$22,239	\$5	0.029
		TMHS GUIDANCE	\$376,269	-\$90,765	\$285,504	\$294,509	\$9,005	3.15%
		TMHS GUIDANCE DEPT HEAD	\$0	\$0,705	\$0	\$7,556	\$7,556	100.00%
13163110	600072	TMHS ADJ COUNS	\$92,647	-\$7,647	\$85,000	\$98,887	\$13,887	16.349
13073121	600001	THMS GUIDANCE SECY	\$47,647	\$0	\$47,647	\$49,680	\$2,033	4.279
		TMHS TEST & ASSESS SALARY	\$45,331	\$0	\$45,331	\$46,837	\$1,506	3.329
13523130	600085	TMHS APPX B ADVISOR	\$63,739	\$0	\$63,739	\$77,999	\$14,260	22.379
		TMHS CUSTODIAL SAL	\$291,906	\$0	\$291,906	\$314,471	\$22,565	7.73%
13603130	600117	TMHS CUSTODIAL OT	\$40,000	\$0	\$40,000	\$40,000	\$22,363	0.009
13603130	600117	TMHS CUST BLDG CHK	\$3,000	\$0 \$0	\$3,000	\$3,000	\$0 \$0	0.009
13003130	601107	TMHS PRINC DUES	\$6,000	\$0 \$0	\$6,000	\$6,000	\$0	0.00%
13073100	601007	TMHS OFFICE SUPP	\$8,000	\$0 \$0	\$8,000	\$8,000	\$0	0.00%
13423140	601000	TMHS STUD SPEC AIDE	\$250,000	-\$80,000	\$170,000	\$90,000	-\$80,000	-47.069
		TMHS COURSE REIM	\$15,000	\$0	\$15,000	\$15,000	-380,000 \$0	0.009
13183151	601020	TMHS TEXTBOOKS	\$13,000	\$0	\$15,000	\$3,000	\$3,000	100.00%
		TMHS LIBRARY OTHER	\$1,000	\$0	\$1,000	\$3,000 \$0	-\$1,000	-100.009
12122150	601033	TMHS LIBRARY SUPP	\$10,000	\$0	\$10,000	\$8,000	-\$2,000	-20.00%
12122120	601034	TMHS COPY SUPP	\$26,250	\$0	\$26,250	\$26,250	-\$2,000 \$0	0.009
13103130	601003	TMHS SUPPLIES-SPEC ED	\$5,500	\$0	\$5,500	\$5,500		0.009
		TMHS SUPPLIES-TEACHING	\$50,000	\$0 \$0	\$50,000	\$50,000	\$0 \$0	0.009
				\$0 \$0			\$0 \$0	0.009
		TMHS NHS CEREMONY	\$4,000	\$0 \$0	\$4,000	\$4,000	\$0 \$0	
130/3151	601142	TMHS GRADUATION	\$20,000	\$0	\$20,000	\$20,000	\$0	0.009
12272100	001021	TMHS MILEAGE REIMB	\$500	\$0	\$500	\$500	\$0	0.009
		TMHS INST S/W SUPPLIES	\$2,000	\$0	\$2,000	\$2,000	\$0	0.009
		TMHS INST S/W CONT SERV	\$32,781	\$0 \$0	\$32,781	\$45,000	\$12,219	37.279
13163151	001000	TMHS GUID SUPPLIES	\$1,000	\$0 \$0	\$1,000	\$1,000	\$0	0.009
13103150	001209	TMHS TEST & ASSESS SUPP	\$6,330	\$0	\$6,330	\$6,330	\$0 \$0	0.009
		TMHS STUDENT DUES	\$2,000	\$0	\$2,000	\$2,000	\$0	0.009
13603140	601191	TMHS ELEVATOR MAINT	\$8,000	\$0	\$8,000	\$8,000	\$0	0.009
	-	TMHS SALARY TOTALS	\$7,489,348	-\$59,481	\$7,429,867	\$7,582,433	\$152,566	2.059
	-	TMHS OPERATING TOTALS	\$448,361	-\$80,000	\$368,361	\$300,580	-\$67,781	-18.409
	1	TMHS TOTALS	\$7,937,709	-\$139,481	\$7,798,228	\$7,883,013	\$84,785	1.099

14200	1		FY24	TRANSFERS	FY 24	FY25	FY25-FY24	FY25-FY24
ORG	<u>OBJ</u>	DESCRIPTION	ORIG BUDGET		REV BUDGET	BUDGET	\$\$\$ DIFF	% DIFF
SCHO	OL CO	OMMITTEE						
		SCHOOL COMM SECY	\$7,000	\$0	\$7,000	\$7,000	\$0	0.00%
12050420	600029	SCHOOL COMM SAL	\$13,250	\$0 \$0	\$13,250	\$13,250	\$0	0.00%
13058430	601006	LEGAL FEES	\$75,000	\$0 \$0	\$75,000	\$75,000	\$0	0.00%
12050440	601010	ADVERTISING	\$15,000	\$0	\$15,000	\$15,000	\$0	0.00%
12050440	601010	MEDICAIDE PROCESSING	\$7,000	\$0 \$0	\$7,000	\$7,000	\$0	0.00%
12050440	601130	SCHOOL COMM SUPP	\$1,000	\$0	\$1,000	\$1,000	\$0 \$0	0.00%
13050450	601027	SCHOOL COMM DUES	\$9,300	\$0	\$9,300	\$9,300	\$0	0.00%
12050460	601007	SCHOOL COMM CONF	\$2,300	\$0 \$0	\$2,300	\$2,300	\$0	0.00%
13058460	601009	MEDICAL EXPENSES	\$17,000	\$0	\$17,000	\$17,000	\$0	0.00%
13036460	601024	SCHOOL COMM SALARY TOTALS	\$20,250	\$0	\$20,250	\$20,250	\$0	0.00%
				\$0 \$0	\$126,600	\$126,600	\$0	0.00%
		SCHOOL COMM OPERATING TOTALS	\$126,600				\$0 \$0	0.00%
		SCHOOL COMMITTEE TOTALS	\$146,850	\$0	\$146,850	\$146,850	Şu	0.00%
ADMI	INISTI	RATION						
		SUPERINTENDENT	\$207,097	\$8,500	\$215,597	\$225,240	\$9,643	4.47%
13058610		SUPT INSURANCE	\$7,500	-\$4,500	\$3,000	\$3,000	\$0	0.00%
13058610		SUPT TRAVEL	\$6,000	\$0	\$6,000	\$6,000	\$0	0.00%
13058611		ASST SUPT	\$153,330	\$0	\$153,330	\$159,227	\$5,897	3.85%
13058611		ASST SUPT TRAVEL	\$2,600	\$0	\$2,600	\$2,600	\$0	0.00%
13058611		ATTENDENCE OFF	\$5,668	\$0	\$5,668	\$5,796	\$128	2.26%
13058613		TRANSPORTATION SAL	\$69,990	\$0 \$0	\$69,990	\$72,380	\$2,390	3.42%
					\$219,038	\$226,295	\$7,257	3.31%
13068610		BUS MGR/ASST BUS MGR SAL	\$212,038	\$7,000		\$5,000	\$1,237	0.00%
13068610		BUS MGR INSURANCE	\$5,000	\$0	\$5,000			0.00%
13068610		BUS MGR TRAVEL	\$1,500	\$0	\$1,500	\$1,500	\$0	
13068611		HUMAN RESOURCES	\$71,330	\$470	\$71,800	\$75,880	\$4,080	5.68%
13058615		PARALEGAL	\$65,000	\$0	\$65,000	\$0	-\$65,000	-100.00%
13058621		SUPT CLERICAL	\$75,185	\$4,635	\$79,820	\$80,397	\$577	0.72%
13058622	600031	ASST SUPT CLERICAL	\$71,292	-\$572	\$70,720	\$72,098	\$1,378	1.95%
13068620	600012	BUS OFF PAYROLL	\$59,976	\$0	\$59,976	\$65,488	\$5,512	9.19%
13068620	600013	BUS OFF ACCT PAY	\$60,516	\$0	\$60,516	\$69,530	\$9,014	14.90%
13058640	601002	SUPT OFF COPIER	\$9,500	\$0	\$9,500	\$8,000	-\$1,500	-15.79%
13058640		SUPT - CONT SERV	\$15,000	\$0	\$15,000	\$15,000	\$0	0.00%
13068640		BUS OFF COPIER	\$6,570	\$0	\$6,570	\$5,400	-\$1,170	-17.81%
13068640	601013	BUSINESS OFFICE PRINT	\$3,000	\$0	\$3,000	\$3,000	\$0	0.00%
13068640		BUS OFFICE - CONT SERV	\$9,000	\$0	\$9,000	\$9,000	\$0	0.00%
13058650		SUPT OFFICE SUPPLIES	\$3,000	\$0	\$3,000	\$2,000	-\$1,000	-33.33%
13058650		SUPT - COPY SUPPLIES	\$3,500	\$0	\$3,500	\$2,500	-\$1,000	-28.57%
13058750		ASST SUPT OFFICE SUPP	\$1,000	\$0	\$1,000	\$500	-\$500	-50.00%
			\$5,000	\$0	\$5,000	\$5,000	\$0	0.00%
13058650	601026	SYSTEMWIDE INSTR SUPPLIES		\$0 \$0	\$7,500	\$4,000	-\$3,500	-46.67%
13068650	601000	BUS OFFICE SUPPLIES	\$7,500				-\$3,000	-50.00%
13068650		BUS OFFICE - COPY SUPPLIES	\$6,000	\$0	\$6,000	\$3,000		
13058660		SUPT/ASST SUPT DUES	\$14,000	\$0	\$14,000	\$14,000	\$0	
13058660		SUBSCRIPTIONS	\$500	\$0	\$500	\$500	\$0	0.00%
13058660	The State of	SUPT CONFERENCE	\$5,000	\$0	\$5,000	\$5,000	\$0	
13058661	601009	ASST SUPT CONFER	\$2,500	\$0	\$2,500	\$2,500	\$0	
13068660	601007	BUS OFFICE - DUES	\$2,200	\$0	\$2,200	\$2,200	\$0	0.00%
13068660	601009	BUS OFF CONFERENCE	\$3,500	\$0	\$3,500	\$3,500	\$0	
13068660			\$20,000	\$0	\$20,000	\$20,000	\$0	
13068660		MILEAGE REIMB	\$8,600	\$0	\$8,600	\$8,600	\$0	
		ADMINISTRATION SALARY TOTALS	\$1,074,022	\$15,533	\$1,089,555	\$1,070,431	-\$19,124	-1.76%
		ADMINISTRATION OPERATING TOTALS	\$125,370	\$0	\$125,370	\$113,700	-\$11,670	-9.31%
		ADMINISTRATION TOTALS	\$1 199 392	7 of 12	\$1,214,925	\$1,184,131	-\$30,794	-2.539

ORG	ОВЈ	DESCRIPTION	FY24	TRANSFERS	FY 24	FY25	FY25-FY24	FY25-FY24
<u>OKG</u>	OBJ	DESCRIPTION	ORIG BUDGET		REV BUDGET	BUDGET	\$\$\$ DIFF	% DIFF
INFO	RMAT	TION SYSTEMS						
13108811	600005	TECH MAINT PRO SAL	\$264,772	\$0	\$264,772	\$275,352	\$10,580	4.00%
13108820	600019	STUDENT DATA	\$64,610	\$0	\$64,610	\$66,829	\$2,219	3.43%
13108831	600016	TECH MAINT OTH SAL	\$173,800	-\$15,000	\$158,800	\$143,166	-\$15,634	-9.85%
13108840	601192	SW ADMIN TECH CS	\$125,000	\$0	\$125,000	\$202,901	\$77,901	62.32%
13108840	601265	INTERNET CONNECTION	\$3,000	\$0	\$3,000	\$0	-\$3,000	-100.00%
13108843	601192	OTH INST HDWE CS	\$15,000	\$0	\$15,000	\$15,000	\$0	0.00%
13108844	601192	BLDG SECURITY CS	\$18,000	\$0	\$18,000	\$15,000	-\$3,000	-16.67%
13108845	601192	TECH MAINT OPER CS	\$155,000	\$0	\$155,000	\$155,000	\$0	0.00%
13108850	601027	INFO SYS SUPPLIES	\$80,000	\$0	\$80,000	\$45,000	-\$35,000	-43.75%
13108851	601027	SCH ADMIN TECH SUPPLIES	\$10,000	\$0	\$10,000	\$10,000	\$0	0.00%
13108852	601027	STUD/STAFF INST HDWE SUPP	\$279,409	\$0	\$279,409	\$220,000	-\$59,409	-21.26%
13108853	601027	OTH INST HDWE SUPP	\$15,000	\$0	\$15,000	\$15,000	\$0	0.00%
13108854	601027	STUD/STFF INST SW SUPP	\$45,000	\$0	\$45,000	\$60,000	\$15,000	33.33%
13108855	601027	TECH MAINT OPER SUPP	\$30,000	\$0	\$30,000	\$30,000	\$0	0.00%
13108860	602160	SW ADMIN TECH OTH EXP	\$5,000	\$0	\$5,000	\$2,000	-\$3,000	-60.00%
		INFO SYST SALARY TOTALS	\$503,182	-\$15,000	\$488,182	\$485,347	-\$2,835	-0.58%
		INFO SYST OPERATING TOTALS	\$780,409	\$0	\$780,409	\$769,901	-\$10,508	-1.35%
		INFORMATION SYSTEMS TOTALS	\$1,283,591	-\$15,000	\$1,268,591	\$1,255,248	-\$13,343	-1.05%
TRAN	ISPOR	RTATION						
13118940	601120	TRANS - AFTER SCHOOL	\$99,000	\$0	\$99,000	\$50,000	-\$49,000	-49.49%
13118930	600197	TRANS - MONITORS	\$14,850	\$0	\$14,850	\$50,000	\$35,150	236.70%
13118940	601279	TRANS - FIELD TRIP	\$11,000	\$0	\$11,000	\$6,000	-\$5,000	-45.45%
13118941	601007	TRANS - DUES	\$450	\$0	\$450	\$450	\$0	0.00%
13118941		TRANS - COMP SW	\$15,000	\$0	\$15,000	\$15,000	\$0	0.00%
13118941	601036	TRANS - REG	\$1,911,600	\$0	\$1,911,600	\$1,947,870	\$36,270	1.90%
13118941			\$66,000	\$0	\$66,000	\$66,000	ŠO	0.00%
13438940		TRANS - IN DIST	\$657,800	\$0	\$657,800	\$719,280	\$61,480	9.35%
13438940	601038	TRANS - OUT OF DIST	\$1,457,523	\$0	\$1,457,523	\$1,461,738	\$4,215	0.29%
		TRANSPORTATION SALARY TOTALS	\$14,850	\$0	\$14,850	\$50,000	\$35,150	236.70%
		TRANSPORTATION OPERATING TOTALS	\$4,218,373	\$0	\$4,218,373	\$4,266,338	\$47,965	1.14%
		TRANSPORTATION TOTALS	\$4,233,223	\$0	\$4,233,223	\$4,316,338	\$83,115	1.96%

ODC	OBL		FY24	TRANSFERS	FY 24	FY25	FY25-FY24	FY25-FY24
<u>ORG</u>	OBJ	DESCRIPTION	ORIG BUDGET		REV BUDGET	BUDGET	\$\$\$ DIFF	% DIFF
ATHL	ETICS							
13149110	600004	ATHL DIRECTOR	\$102,317	\$0	\$102,317	\$106,593	\$4,276	4.18%
13149110	600122	ATHL DEPT TRAINER	\$56,327	\$0	\$56,327	\$57,423	\$1,096	1.95%
13149110	600123	ATHLETIC COACH	\$291,955	\$0	\$291,955	\$291,955	\$0	0.00%
13149120	600011	ATHL DEPT CLERICAL	\$24,524	\$0	\$24,524	\$25,340	\$816	3.33%
13149130	600086	ATHLETIC CUSTODIAN	\$36,372	\$0	\$36,372	\$36,372	\$0	0.00%
13149130	600121	ATHL DEPT EQUIP	\$8,239	\$0	\$8,239	\$0	-\$8,239	-100.00%
13149130	600124	ATHL EVNT PSNL SAL	\$35,788	\$0	\$35,788	\$35,788	\$0	0.00%
13149130	600125	GAME OFF SALARY	\$500	\$0	\$500	\$500	\$0	0.00%
13149140	600125	GAME OFFICIALS CONT	\$54,000	\$0	\$54,000	\$54,000	\$0	0.00%
13149140	600126	POLICE DETAILS	\$5,000	\$0	\$5,000	\$3,000	-\$2,000	-40.00%
13149140	600151	ATHL DEPT RECOND	\$12,000	\$0	\$12,000	\$12,000	\$0	0.00%
13149140	600152	ATHL DEPT FILMING	\$9,500	\$0	\$9,500	\$9,500	\$0	0.00%
13149140	605061	BOYS HOCKEY ICE RENT	\$35,000	\$0	\$35,000	\$30,000	-\$5,000	-14.29%
13609140	601271	ATH FLD GROUNDS	\$12,000	\$0	\$12,000	\$12,000	\$0	0.00%
13149150	601271	ATHL FLD MAINT SUPP	\$3,646	\$0	\$3,646	\$3,646	\$0	0.00%
13149150	601286	ATHL CONFERENCES	\$2,100	\$0	\$2,100	\$2,100	\$0	0.00%
13149150	601287	ATHL DIR SUPPLIES	\$7,000	\$0	\$7,000	\$7,000	\$0	0.00%
13149150	601288	ATHL TRAINER SUPPLIES	\$7,500	\$0	\$7,500	\$7,500	\$0	0.00%
13149150	605027	ATHL SPORTS SUPPLIES	\$30,000	\$0	\$30,000	\$22,500	-\$7,500	-25.00%
13149160	601007	ATHLETIC DUES	\$20,000	\$0	\$20,000	\$20,000	\$0	0.00%
		ATHLETICS SALARY TOTALS	\$556,022	\$0	\$556,022	\$553,972	-\$2,050	-0.37%
		ATHLETICS OPERATING TOTALS	\$197,746	\$0	\$197,746	\$183,246	-\$14,500	-7.33%
		ATHLETICS TOTALS	\$753,768	\$0	\$753,768	\$737,218	-\$16,550	-2.20%

ORG	ОВЈ	DESCRIPTION	FY24	TRANSFERS	FY 24	FY25	FY25-FY24	FY25-FY24
OKG	OPI	DESCRIPTION	ORIG BUDGET		REV BUDGET	BUDGET	\$\$\$ DIFF	% DIFF
SPECI	AL ED	UCATION						
13439510	600010	SPEC ED DIR/ASST DIR SAL	\$362,345	\$3,000	\$365,345	\$253,086	-\$112,259	-30.73%
13439510	601011	DIR STUD SERV INSURANCE	\$3,550	\$0	\$3,550	\$3,550	\$0	0.00%
13439510		DIR STUD SERV TRAVEL	\$3,000	\$0	\$3,000	\$3,000	\$0	0.00%
13439520	600011	SPEC ED CLERICAL SAL	\$323,241	\$0	\$323,241	\$284,535	-\$38,706	-11.97%
13439413	600059	SUMM TEACH SAL	\$70,400	\$0	\$70,400	\$70,400	\$0	0.00%
13439410	600199	SYSTEMWIDE THERAPISTS	\$1,037,181	-\$648	\$1,036,533	\$1,111,088	\$74,555	7.19%
13439410	600207	SUMMER SERVICES	\$20,000	\$0	\$20,000	\$20,000	\$0	0.00%
13439410	601084	BEHAVIOR MOD THER	\$635,273	-\$44,709	\$590,564	\$520,523	-\$70,041	-11.86%
13439432	600055	MED THER AIDES SALARY	\$50,000	\$0	\$50,000	\$50,000	\$0	0.00%
13439430	600092	SUMM AIDE SAL	\$70,000	\$0	\$70,000	\$70,000	\$0	0.00%
13439414	600039	SUMM NURSE	\$10,000	\$0	\$10,000	\$10,000	\$0	0.00%
13439560	601007	SPEC ED DUES	\$800	\$0	\$800	\$800	\$0	0.00%
13439560	601021	SPEC ED MILEAGE REIMB	\$0	\$0	\$0	\$0	\$0	0.00%
13439461	601012	SPEC ED POSTAGE	\$2,600	\$0	\$2,600	\$2,600	\$0	0.00%
13439461	601021	SPEC ED MILEAGE REIMB	\$3,000	\$0	\$3,000	\$3,000	\$0	0.00%
13439444	601187	OT/PT/SPCH CONT	\$14,000	\$0	\$14,000	\$14,000	\$0	0.00%
13439450	601078	SPEC ED SUPPLIES-OT	\$10,000	\$0	\$10,000	\$10,000	\$0	0.00%
13439454	601207	SPEC ED INST S/W SUPPLIES	\$0	\$0	\$0	\$75,000	\$75,000	100.00%
13439446	601002	SPEC ED OFFICE COPIER	\$1,803	\$0	\$1,803	\$1,803	\$0	0.00%
13439451	601299	SPEC ED I/D ASSI	\$19,000	\$0	\$19,000	\$19,000	\$0	0.00%
13439453	601100	PUPIL SERVICES - SUPP	\$17,000	\$0	\$17,000	\$17,000	\$0	0.00%
13439440	601098	PUPIL SERVICES-CONT SERV	\$555,000	\$68,560	\$623,560	\$623,560	\$0	0.00%
13439441	601108	SPEC ED EVAL-SYSTWD	\$70,000	\$0	\$70,000	\$70,000	\$0	0.00%
13439442	601083	SPEC ED BEH MOD-CONT	\$70,000	\$0	\$70,000	\$70,000	\$0	0.00%
13439540	601129	MA TUI - PUBLIC SEP DAY 6-21	\$1,510,662	-\$146,648	\$1,364,014	\$1,355,080	-\$8,934	-0.65%
13439541	601124	PRIV TUITION - DAY 6-21	\$1,003,931	-\$1,003,931	\$0	\$0	\$0	0.00%
13439541	601126	PRIV TUIT - PRESCHOOL 3-5	\$54,979	-\$54,979	\$0	\$0	\$0	0.00%
13439541	601127	PRIV TUITION - RESIDENTIAL	\$791,451	\$1,141,530	\$1,932,981	\$1,995,977	\$62,996	3.26%
13439542		COLLAB TUI - PUB SEP DAY 6-21	\$1,370,160	-\$144,389	\$1,225,771	\$1,334,296	\$108,525	8.85%
		SPEC ED SALARY TOTALS	\$2,584,990	-\$42,357	\$2,542,633	\$2,396,181	-\$146,452	-5.76%
		SPEC ED OPERATING TOTALS	\$5,494,386	-\$139,857	\$5,354,529	\$5,592,117	\$237,588	4.44%
		SPECIAL EDUCATION TOTALS	\$8,079,376	-\$182,214	\$7,897,162	\$7,988,298	\$91,136	1.15%

ORG	ОВЈ	DESCRIPTION	FY24	TRANSFERS	FY 24	FY25	FY25-FY24	FY25-FY24
<u>ONG</u>	OBJ	DESCRIPTION	ORIG BUDGET		REV BUDGET	BUDGET	\$\$\$ DIFF	% DIFF
BUILE	DINGS	& GROUNDS						
		MAINTENANCE SALARY	\$373,639	\$0	\$373,639	\$398,506	\$24,867	6.66%
		MAINT FRMN/ASST SALARY	\$169,816	\$0	\$169,816	\$177,392	\$7,576	4.46%
		MAINTENENCE OT	\$40,000	\$0	\$40,000	\$40,000	\$0	0.00%
		MAINT FOREMAN OT	\$50,000	\$0	\$50,000	\$50,000	ŠO	0.00%
		UNIFORM	\$12,500	\$0	\$12,500	\$12,500	ŠO	0.00%
		CARPET CLEANING	\$30,000	\$0	\$30,000	\$30,000	\$0	0.00%
		HEATING CONT SERV	\$155,000	\$0	\$155,000	\$155,000	\$0	0.00%
		UTILS ELEC BILLS - DEWING	\$60,000	\$0	\$60,000	\$60,000	\$0	0.00%
		UTILS ELEC BILLS - HEATH BRK	\$59,000	\$0	\$59,000	\$59,000	\$0	0.00%
		UTILS ELEC BILLS - RYAN	\$98,000	\$0	\$98,000	\$98,000	ŠO	0.00%
		UTILS ELEC BILLS - WYNN	\$184,000	\$0	\$184,000	\$184,000	\$0	0.00%
		UTILS ELEC BILLS - TMHS	\$250,000	\$0	\$250,000	\$250,000	\$0	0.00%
		UTILS ELEC BILLS - CENTER	\$181,890	\$0	\$181,890	\$181,890	\$0	0.00%
		UTILS WATER	\$600	\$0	\$600	\$600	\$0	0.00%
		UTILS TELEPHONE	\$39,000	\$0	\$39,000	\$39,000	\$0	0.00%
		UTILS SEWER/SEPT	\$12,000	\$0	\$12,000	\$12,000	\$0	0.00%
13609742	601264	UTILS CELLULAR	\$20,000	\$0	\$20,000	\$20,000	\$0	0.00%
		UTILS DUMPSTER	\$3,500	\$0	\$3,500	\$3,500	\$0	0.00%
13609743	601234	MNTGRND EQUIPMENT	\$15,000	\$0	\$15,000	\$15,000	\$0	0.00%
13609743	601271	MNTGRND CONTRACTED SVCS	\$60,000	\$0	\$60,000	\$60,000	\$0	0.00%
13609744	601119	PEST CONTROL	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
13609744	601192	MNTBLDG CONTRACT	\$350,000	\$0	\$350,000	\$350,000	\$0	0.00%
		BLDGSCRTY OPER	\$17,000	\$0	\$17,000	\$17,000	\$0	0.00%
		MNTCEQUIP STORAGE	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
13609750	601232	CUSTODIAL SUPPLIES	\$100,000	\$0	\$100,000	\$95,000	-\$5,000	-5.00%
13609751	601224	HTNGBLDGS FILTER	\$2,000	\$0	\$2,000	\$2,000	\$0	0.00%
13609753	601271	GROUNDS MAINT SUPP	\$25,000	\$0	\$25,000	\$25,000	\$0	0.00%
		MNTBLDG SUPPLIES	\$100,000	\$0	\$100,000	\$100,000	\$0	0.00%
13609757	601235	EQUIPMENT REPLACE	\$5,000	\$0	\$5,000	\$5,000	\$0	0.00%
		HTNGBLDGS GAS-DEWING	\$65,000	\$0	\$65,000	\$65,000	\$0	0.00%
		HTNGBLDGS GAS-HEATH	\$68,000	\$0	\$68,000	\$68,000	\$0	0.00%
13609761	601249	HTNGBLDGS GAS-RYAN	\$77,500	\$0	\$77,500	\$77,500	\$0	0.00%
13609761	601250	HTNGBLDGS GAS-WYNN	\$67,500	\$0	\$67,500	\$67,500	\$0	0.00%
		HTNGBLDGS GAS-TMHS	\$85,500	\$0	\$85,500	\$85,500	\$0	0.00%
		HTNGBLDGS GAS-CENTER	\$150,000	\$0	\$150,000	\$150,000	\$0	0.00%
		MNTGRND MILEAGE	\$4,000	\$0	\$4,000	\$4,000	\$0	0.00%
		VEHICLE MAINT	\$20,000	\$0	\$20,000	\$20,000	\$0	0.00%
13609764	601322	VEHICLE GAS & OIL	\$16,000	\$0	\$16,000	\$16,000	\$0	0.00%
		BLDG & GRNDS SALARY TOTALS	\$633,455	\$0	\$633,455	\$665,898	\$32,443	5.12%
		BLDG & GRNDS OPERATING TOTALS	\$2,334,990	\$0	\$2,334,990	\$2,329,990	-\$5,000	-0.21%
		BUILDINGS & GROUNDS TOTALS	\$2,968,445	\$0	\$2,968,445	\$2,995,888	\$27,443	0.92%

ODC	ODI	I T	FY24	TRANSFERS	FY 24	FY25	FY25-FY24	FY25-FY24
<u>ORG</u>	OBJ	DESCRIPTION	ORIG BUDGET		REV BUDGET	BUDGET	\$\$\$ DIFF	% DIFF
CVCTE	:N/1\A/1	DE LEA						
			¢202.070	\$11,500	\$293,579	\$302,707	\$9,128	3.11%
		CURRICULUM DIRECTORS	\$282,079	\$11,500	\$293,579 \$141,568	\$146,120	\$4,552	3.22%
		STUDENT AND FAMILY SUPPORT	\$137,068	\$4,500 \$0	\$299,316	\$310,671	\$11,355	3.79%
		MATH COACHES	\$299,316		\$299,310	\$194,027	\$5,651	3.00%
		TECH COACHES	\$188,646	-\$270	\$188,376			
		LITERACY COACH	\$196,909	-\$14,895	\$182,014	\$101,862	-\$80,152	-44.04% 0.00%
		MENTORS SALARY	\$30,000	\$0	\$30,000	\$30,000	\$0	
		MENTEES SALARY	\$5,000	\$0	\$5,000	\$5,000	\$0	0.00%
		DISTRICTWIDE PROF DEVEL	\$53,300	\$0	\$53,300	\$37,818	-\$15,482	-29.05%
		SICK LEAVE BUY BACK	\$40,000	\$0	\$40,000	\$40,000	\$0	0.00%
		RETIREMENT INCENT	\$8,000	\$0	\$8,000	\$8,000	\$0	0.00%
		GRANT MGMT	\$5,000	\$0 \$0	\$5,000	\$5,000	\$0	0.00%
		CURR & DATA CS	\$10,000	\$0	\$10,000	\$0	-\$10,000	-100.00%
13059813	600100	SALARY RESERVE -	\$89,295	\$0	\$89,295	\$71,934	-\$17,361	-19.44%
13159810	600040	NURSE SALARIES - SYSTEM	\$704,273	\$0	\$704,273	\$806,907	\$102,634	14.57%
13339810	600052	SYST WD ELL TEACH	\$520,680	-\$270	\$520,410	\$734,975	\$214,565	41.23%
13059830	600011	SUBS CALL LINE	\$20,160	-\$20,160	\$0	\$0	\$0	0.00%
		SYST WD PD STIPEND	\$2,470	\$0	\$2,470	\$2,470	\$0	0.00%
13159830	600021	SUBSTITUTE NURSES	\$10,000	\$0	\$10,000	\$10,000	\$0	0.00%
		MATH COACH SUPPLIES	\$8,000	\$0	\$8,000	\$8,000	\$0	0.00%
		COPY CTR AIDE	\$27,571	\$0	\$27,571	\$33,944	\$6,373	23.11%
		INTEROFFICE MAIL	\$12,000	\$0	\$12,000	\$12,000	\$0	0.00%
		TMHS SECURITY MONITOR	\$28,466	\$0	\$28,466		\$2,228	7.83%
		RESOURCE OFFICER	\$230,063	\$0	\$230,063	\$230,063	\$0	0.00%
		DOCTOR CONT	\$6,500	\$0	\$6,500		ŚO	0.00%
		BAND TRANS	\$2,500	\$0	\$2,500		\$0	0.00%
		BAND FRANS BAND EQUIP REPAIR	\$1,000	\$0	\$1,000		\$0	0.00%
		MED INSURANCE REIMB	\$400	\$0	\$400		\$0	0.00%
		HEALTH COURSE REIMB	\$800	\$0	\$800		\$0	0.00%
		HEALTH COOKSE KEIMB	\$10,637	\$0			Š0	0.00%
12123620	001298	SYSTEMWIDE SALARY TOTALS	\$2,836,996	-\$19,595			\$258,973	9.19%
		SYSTEMWIDE OPERATING TOTALS	\$93,137	\$0			-\$25,482	-27.36%
			\$2,930,133	-\$19,595			\$233,491	8.02%
	-	SYSTEMWIDE LEA TOTALS	\$2,330,133	-513,333	\$2,510,536	\$3,144,023	7233,431	0,02/0
			FY24	TRANSFERS	FY 24			
			ORIG BUDGET	INAISIENS	REV BUDGET			
		SALARY TOTAL	\$ 38,690,764	\$ (78,595)		\$ 40,144,578	\$ 1,532,409	3.97%
	-	ODEDATING TOTAL		\$ 78,595	\$ 15,583,490	\$ 15,396,530	\$ (186,960)	-1.20%
		OPERATING TOTAL	\$ 15,504,895	\$ 10,333		\$ 13,390,330 \$ 700 602		0.00%
		CAPITAL OUTLAY	\$ 789,603		\$ 789,603	\$ 789,603 \$ 56,330,710	\$ - \$ 1,345,448	2.45%
		SCHOOL SUBTOTAL	\$ 54,985,262	\$ -	\$ 54.985.262	2 20,33U,/10	5 1,343,448	2.45%
						VENUE TARGET		
			No.			NCREASE 1/31/24		
			(60% SHAW TECH	BUDGET OVER E	STIMATED INCREASE)	REDUCTION-	\$51,652	1

FU	INCTION CODE - DESC		FY24	FY25	FY25-FY24 \$\$	FY25-FY24 %
	REGULAR EDUCA	ATION	AND UNCLA	ASSIFIED E	XPENSES	
1110 - SCHO	OL COMMITTEE					
1110	02	000	\$7,000	\$7,000	\$0	
1110	Clerical Salaries		\$7,000	\$7,000	\$0	0.0%
				\$13,250	\$0	0.0%
	Other Salaries		\$13,250		\$0 \$0	0.0%
	Contracted Services		\$97,000	\$97,000 \$1,000	\$0 \$0	0.0%
	Supplies		\$1,000 \$28,600	\$28,600	\$0 \$0	0.0%
4440 CCIIO	Other Expenses	1	\$146,850	\$146,850	\$0	0.0%
1110 - SCHO	OL COMMITTEE Totals		\$140,630	3140,630		0.070
1210 - SLIDEI	RINTENDENT					
1210 - 30PEI	Professional Salaries		\$224,597	\$234,240	\$9,643	4.3%
	Clerical Salaries		\$79,820	\$80,397	\$577	0.7%
	Contracted Services		\$24,500	\$23,000	-\$1,500	-6.1%
	Supplies		\$11,500	\$9,500	-\$2,000	-17.4%
	Other Expenses		\$19,500	\$19,500	\$0	0.0%
1210 - SLIDE	RINTENDENT Totals		\$359.917	\$366,637	\$6,720	1.9%
1210 - 301 LI	KINGTENDENT FOLGIS		Q000/p1/			
1220 - ASSIS	TANT SUPERINTENDENT					
1220 - A3313	Professional Salaries		\$155,930	\$161,827	\$5,897	3.8%
	Clerical Salaries		\$70,720	\$72,098	\$1,378	1.9%
	Supplies		\$1,000	\$500	-\$500	-50.0%
	Other Expenses		\$2,500	\$2,500	\$0	0.0%
1220 - ASSIS	TANT SUPT Totals		\$230,150	\$236,924	\$6,774	2.9%
1230 - OTHE	R DISTRICTWIDE ADMINISTRAT	ION				
1230 - O IIIL	Professional Salaries		\$5,000	\$5,000	\$0	0.0%
1230 - OTHE	R DISTWIDE ADM Totals		\$5,000	\$5,000	\$0	0.0%
1230 - OTTL	K DISTWIDE ADM TOTALS		55,000			
1/10 PUCIN	NESS & FINANCE					
1410 - BUSIN	Professional Salaries		\$290,538	\$232,795	-\$57,743	-19.9%
	Clerical Salaries		\$120,492	\$135,018	\$14,526	12.1%
	Contracted Services		\$18,570	\$17,400	-\$1,170	-6.3%
	Supplies		\$13,500	\$7,000	-\$6,500	
	Other Expenses		\$34,300	\$34,300	\$0	0.0%
1/10 - RUSIN	NESS & FINANCE Totals		\$477,400	\$426,513	-\$50,887	-10.7%
1410 - 6031	VESS & FINANCE TOTALS	_	Ş477,400	V 120/013	+00/00	
	AN DECOMPOSE O DENESITO					
<u> 1420 - HUM</u>	AN RESOURCES & BENEFITS		4	ATE 000	£4.000	F 70/
	Professional Salaries		\$71,800	\$75,880	\$4,080	5.7%
<u> 1420 - HR &</u>	BENEFITS Totals		\$71,800	\$75,880	\$4,080	5.7%
1450 - ADM	TECHNOLOGY - DISTRICTWIDE					
	Clerical Salaries		\$64,610		\$2,219	3.4%
	Contracted Services		\$128,000	\$202,901	\$74,901	58.5%
	Supplies		\$80,000	\$45,000	-\$35,000	-43.8%
	Other Expenses		\$5,000	\$2,000	-\$3,000	-60.0%
	TECH - DISTRICTWIDE Totals		\$277,610	\$316,730	\$39,120	14.1%

FUNCTION CODE - DESC	FY24	FY25	FY25-FY24 \$\$	FY25-FY24 %
2120 - DEPT HEADS (NON SUPERVISORY)				
Professional Salaries	\$366,922	\$364,924	-\$1,998	-0.5%
Contracted Services	\$10,000		-\$10,000	-100.0%
2120 - DEPT HEADS Totals	\$376,922		-\$11,998	-3.2%
2210 - SCHOOL LEADERSHIP				
Professional Salaries	\$1,428,182	\$1,494,499	\$66,317	4.6%
Clerical Salaries	\$507,407	\$537,957	\$30,550	6.0%
Supplies	\$29,200	\$29,200	\$0	0.0%
Other Expenses	\$23,300	\$23,300	\$0	0.0%
2210 - SCHOOL LEADERSHIP Totals	\$1,988,089	\$2,084,956	\$96,867	4.9%
2250 - ADM TECHNOLOGY & SUPPORT - SCHOOLS				
Supplies	\$10,000	\$10,000	\$0	0.0%
2250 - ADM TECH & SUPP - SCHOOLS Totals	\$10,000	\$10,000	\$0	0.0%
ELTO ADMITECT GOOT GOTTO	7.23,000	1 3/2 3		
2305 - TEACHERS, CLASSROOM				
Professional Salaries	\$18,937,022	\$19,640,551	\$703,529	3.7%
2305 - TEACHERS, CLASSROOM Totals	\$18,937,022	\$19,640,551	\$703,529	3.7%
2305 - TEACHERS, CLASSROOM Totals	\$10,937,022	315,040,551	\$103,323	3.770
2324 - SUBSTITUTES, LONG TERM				
Other Salaries	\$164,001	\$164,001	\$0	0.0%
2324 - SUBSTITUTES, LONG TERM Totals	\$164,001	\$164,001	\$0	0.0%
2324 - SUBSTITUTES, LONG TERINI TOTALS	3104,001	\$101,001		
2325 - SUBSTITUTES, SHORT TERM				
Other Salaries	\$427,081	\$427,081	\$0	0.0%
2325 - SUBSTITUTES, SHORT TERM Totals	\$427,081	\$427.081	Ś0	0.0%
2330 - PARAPROFESSIONALS				
Other Salaries	\$519,644	\$602,300	\$82,656	15.9%
2330 - PARAPROFESSIONALS Totals	\$519,644	\$602,300	\$82,656	15.9%
2340 - LIBRARIANS/MEDIA CTR DIRECTORS				
Professional Salaries	\$294,503	\$295,867	\$1,364	0.5%
2340 - LIBRARIANS Totals	\$294,503	\$295,867	\$1,364	0.5%
2352 - INSTRUCTIONAL COACHES				
	\$660.706	\$606,560	-\$63,146	-9.4%
Professional Salaries	\$669,706 \$8,000	\$8,000	-303,140 \$0	0.0%
Supplies 2352 - INSTRUCTIONAL COACHES Totals	\$8,000	\$614,560	-\$63.146	
2332 - INSTRUCTIONAL COACHES TO(815	3317,700	5514,550	303,210	
2354 - STIPENDS FOR TEACHERS PROVIDING INSTRUCT	LIONAL COACHING			
Professional Salaries	\$111,583	\$101,716	-\$9,867	-8.8%
	\$111,583	\$101,716	-\$9,867	-8.8%
2354 - STIPENDS FOR COACHING Totals	3111,303	J101,7 10	-55,007	5.676

FUNCTION CODE - DESC	FY24	FY25	FY25-FY24 \$\$	FY25-FY24 %
2356 - COSTS FOR INSTRUCTIONAL STAFF TO ATTEN	D PROF DEV			
Other Expenses	\$62,600	\$62,600	\$0	0.0%
2356 - COSTS TO ATTEND PROF DEV Totals	\$62,600	\$62,600	\$0	0.0%
			7/2	
2358 - OUTSIDE PROF DEV PROVIDERS FOR STAFF				
Contracted Services	\$53,300	\$37,818	-\$15,482	-29.0%
2358 - OUTSIDE PD PROVIDERS Totals	\$53,300	\$37,818	-\$15,482	-29.0%
2350 GOIDELD I NOVIDENCI I OVERS	720/000		1	
2410 - TEXTBOOKS				
Supplies	\$0	\$13,000	\$13,000	100.0%
2410 TEXTBOOKS TOTAL	\$53,300	\$50,818	-\$2,482	-4.7%
	1,00,000			
2415 - OTHER INST MATERIALS (LIBRARIES)				
Supplies	\$31,000	\$24,000	-\$7,000	-22.6%
Other Expenses	\$6,000	\$0	-\$6,000	-100.0%
2415 - LIBRARY MATERIALS Total	\$37,000	\$24,000	-\$13,000	-35.1%
2420 - INSTRUCTIONAL EQUIPMENT				
Supplies	\$129,168	\$129,168	\$0	0.0%
2420 - INST EQUIPMENT Totals	\$129,168	\$129,168	\$0	0.0%
2420 - INST EQUIFIVIENT TOTALS	\$125,100	3123,100	Ģ.	5.070
2420 CENEDAL CLASCOCOM SUDDILES				
2430 - GENERAL CLASSROOM SUPPLIES	¢105 C00	¢10F C00	\$0	0.0%
Supplies Supplies	\$185,689 \$185,689	\$185,689 \$185,689	\$0 \$0	0.0%
2430 - CLASSROOM SUPP Totals	\$105,009	\$103,003	.30	0.076
2440 - OTHER INSTRUCTIONAL SERVICES		4-1-0-0	4= 4 000	47.00/
Contracted Services	\$115,000	\$61,000	-\$54,000	-47.0%
Supplies	\$20,000	\$20,000	\$0	0.0%
Other Expenses	\$1,900	\$1,900	\$0	0.0%
2440 - OTHER INST SERV Totals	\$136,900	\$82,900	-\$54,000	-39.4%
2451 - INSTRUCTIONAL HARDWARE - STUDENT & ST	AFF DEVICES			
Supplies	\$279,409	\$220,000	-\$59,409	-21.3%
2451 - STUDENT & STAFF DEVICES Totals	\$279,409	\$220,000	-\$59,409	-21.3%
2453 - INSTRUCTIONAL HARDWARE - OTHER				
Contracted Services	\$15,000	\$15,000	\$0	0.0%
Supplies	\$15,000	\$15,000	\$0	0.0%
2453 - INSTR HARDWARE - OTHER Totals	\$30,000	\$30,000	\$0	0.0%
- 100 HIGH HOUSE OF HER TOTAL	723/333	7.3,000		
2455 - INSTRUCTIONAL SOFTWARE & OTHER INST M	ATEDIALS			
Contracted Services	\$104,901	\$78,000	-\$26,901	-25.6%
Supplies	\$47,000	\$62,000	\$15,000	31.9%
2455 - INST SOFTWARE & OTHER INST Totals	\$151,901	\$140,000	-\$11,901	-7.8%
Z433 - 11431 30FT WANE & UTHER 11431 TOTALS	7131,301	7140,000	711,501	7.070

FUNCTION C	ODE - DESC	FY24	FY25	FY25-FY24 \$\$	FY25-FY24 %
2710 - GUIDANCE & AL	DJUSTMENT COUNSELORS				
	ofessional Salaries	\$907,204	\$1,032,630	\$125,426	13.8%
	erical Salaries	\$47,647		\$2,033	4.3%
	ipplies	\$1,000		\$0	0.0%
2710 - GUID & ADJ COI		\$955,851	\$1.083.309	\$127.458	13.3%
2720 - TESTING & ASSE			446.027	¢4.500	2 20/
	ther Salaries	\$45,331	\$46,837	\$1,506	3.3%
	ıpplies	\$27,746	\$27,746	\$0 \$1.506	0.0% 2.1%
2720 - TESTING & ASSE	SSMENT Totals	\$73.077	\$74.583	51,506	2.1%
2800 - PSYCHOLOGICA	I SEDVICES				
	ofessional Salaries	\$141,568	\$146,120	\$4,552	3.2%
				\$4,552	3.2%
2800 - PSYCH SERVICES	Totals	\$141,568	\$146,120	\$4,552	3.270
2100 ATTENDANCE O	PARENT LIAISON SERVICES				
	ofessional Salaries	\$5,668	\$5,796	\$128	2.3%
		\$5,668	\$5,796	\$128	2.3%
3100 - ATTENDANCE S	ERVICES LOTAIS	\$5,008	\$5,790	7128	2.370
2200 NAEDICAL/UEAL	TH CEDVICES				
3200 - MEDICAL/HEAL		\$704,273	\$806,907	\$102,634	14.6%
	rofessional Salaries	\$10,000	\$10,000	\$102,034	0.0%
	ther Salaries		\$6,500	\$0 \$0	0.0%
	ontracted Services	\$6,500		\$0 \$0	0.0%
	upplies	\$10,637	\$10,637	\$0 \$0	0.0%
	ther Expenses	\$1,200	\$1,200		
3200 - MEDICAL SERVI	CES Totals	\$732,610	\$835,244	\$102,634	14.0%
3300 - TRANSPORTATI		450,000	672.200	ća 200	3.4%
	rofessional Salaries	\$69,990	\$72,380	\$2,390	
	ontracted Services	\$1,993,050	\$2,029,320	\$36,270	
3300 - TRANSPORTATI	ON Totals	\$2.063.040	\$2,101.700	\$38.660	1.9%
3510 - ATHLETICS					
	rofessional Salaries	\$450,599	\$455,972	\$5,373	1.2%
	lerical Salaries	\$24,524	\$25,340	\$816	
		\$80,899	\$72,660	-\$8,239	
	ther Salaries	\$115,500	\$108,500	-\$7,000	
	ontracted Services	\$50,246	\$42,746	-\$7,500	
	upplies ther Expenses	\$20,000	\$20,000	\$7,500	
3510 - ATHLETICS Tota		\$741,768	\$725,218	-\$16,550	
3510 - ATHLETICS TOLA	15	3741,700	J, 23,210	V = 014 4 4	
3520 - OTHER STUDEN	T ACTIVITIES				
	ther Salaries	\$81,211	\$93,025	\$11,814	
	ontracted Services	\$3,500	\$3,500	\$0	
	ther Expenses	\$2,000	\$2,000	\$0	
3520 - OTHER STUDEN		\$86,711	\$98,525	\$11.814	13.6%
	1-1				
3600 - SCHOOL SECUR		¢aeo cao	\$260,757	\$2,228	0.9%
P	rofessional Salaries ITY Totals	\$258,529 \$258,529	\$260,757	\$2,228	

FUNCTION CODE - DESC	FY24	FY25	FY25-FY24 \$\$	FY25-FY24 %
4110 - CUSTODIAL SERVICES				
4110 - CUSTODIAL SERVICES				
Other Salaries	\$1,465,911	\$1,548,501	\$82,590	5.6%
Contracted Services	\$42,500	\$42,500	\$0	0.0%
Supplies	\$100,000	\$95,000	-\$5,000	-5.0%
4110 - CUSTODIAL SERVICES Totals	\$1,608,411	\$1,686,001	\$77,590	4.8%
4120 - HEATING OF BUILDINGS				
Contracted Services	\$155,000	\$155,000	\$0	0.0%
Supplies	\$2,000	\$2,000	\$0	0.0%
Other Expenses	\$513,500	\$513,500	\$0	0.0%
4120 - HEATING OF BUILDINGS Totals	\$670,500	\$670,500	\$0	0.0%
4130 - UTILITY SERVICES			.a	0.007
Contracted Services	\$907,990	\$907,990	\$0	0.0%
4130 - UTILITIES Totals	\$907,990	\$907,990	\$0	0.0%
4210 - MAINTENANCE OF GROUNDS				
Contracted Services	\$87,000	\$87,000	\$0	0.0%
Supplies	\$25,000	\$25,000	\$0	0.0%
Other Expenses	\$4,000	\$4,000	\$0	0.0%
4210 - MAINTENANCE OF GROUNDS Totals	\$116,000	\$116,000	\$0	0.0%
4220 - MAINTENANCE OF BUILDINGS				
Other Salaries	\$633,455	\$665,898	\$32,443	5.1%
Contracted Services	\$367,000	\$367,000	\$0	0.0%
Supplies	\$100,000	\$100,000	\$0	0.0%
Other Expenses	\$36,000	\$36,000	\$0	0.0%
4220 - MAINTENANCE OF BUILDINGS Totals	\$1,136,455	\$1,168,898	\$32,443	2.9%
4225 - BUILDING SECURITY SYSTEM				
Contracted Services	\$35,000	\$32,000	-\$3,000	
4225 - BUILDING SECURITY Totals	\$35,000	\$32,000	-\$3,000	-8.6%
4230 - MAINTENANCE OF EQUIPMENT				
Contracted Services	\$1,000	\$1,000	\$0	
4230 - MAINT OF EQUIPMENT Totals	\$1,000	\$1,000	\$0	0.0%
4400 - TECHNOLOGY INFRASTRUCTURE, MAINTENA			440 ===	4.007
Professional Salaries	\$264,772	\$275,352	\$10,580	
Other Salaries	\$158,800	\$143,166	-\$15,634	
4400 - TECH SUPPORT - SALARIES Totals	\$423,572	\$418,518	-\$5,054	-1.2%
		THE		
4450 - TECHNOLOGY INFRASTRUCTURE, MAINTENA			<u>د</u> م	0.0%
Contracted Services	\$155,000	\$155,000	\$0	
Supplies	\$30,000	\$30,000	\$0	
4450 - TECH SUPPORT - ALL OTHER Totals	\$185,000	\$185,000	\$0	0.0%

FUNCTIO	N CODE - DESC	FY24	FY25	FY25-FY24 \$\$	FY25-FY24 %
5150 - EMPLOYEE S	EPERATION COSTS				
	Professional Salaries	\$48,000	\$48,000	\$0	0.0%
5150 - EMPLOYEE SEPERATION Totals		\$48,000	\$48,000	\$0	0.0%
7400 - EQUIPMENT					
	Supplies	\$5,000	\$5,000	\$0	0.0%
7400 - EQUIPMENT Total		\$5,000	\$5,000	\$0	0.0%
REG AND UNCLASS TOTALS		\$36,336,995	\$37,375,826	\$1,038,831	2.86%

FUNCTION	CODE - DESC	FY24	FY25	FY25-FY24 \$\$	FY25-FY24 %
	SPECIAL ED	UCATION EX	PENSES		
2110 - CURRICULUM	DIRECTORS (SUPERVISORY)				
	Professional Salaries	\$371,895	\$259,636	-\$112,259	-30.2%
	Clerical Salaries	\$323,241	\$284,535	-\$38,706	-12.0%
	Other Expenses	\$800	\$800	\$0	0.0%
2110 - CURRICULUM	DIRECTORS Totals	\$695,936	\$544,971	-\$150,965	-21.7%
2120 - DEPARTMENT	T HEADS				
	Other Expenses	\$5,600	\$5,600	\$0	0.0%
2120 - DEPARTMENT		\$5,600	\$5,600	\$0	0.0%
2305 - TEACHERS, CI	ASSROOM				
in the state of th	Professional Salaries	\$3,686,906	\$3,890,009	\$203,103	5.5%
2305 - TEACHERS, CI	ASSROOM Totals	\$3,686,906	\$3,890,009	\$203,103	5.5%
2220 MEDICAL/THI	ERAPEUTIC SERVICES				
2320 - WIEDICAL/THI	Professional Salaries	\$2,193,474	\$2,098,052	-\$95,422	-4.4%
	Other Salaries	\$50,000	\$50,000	\$0	0.0%
	Contracted Services	\$14,000	\$14,000	\$0	0.0%
	Supplies	\$10,000	\$10,000	\$0	0.0%
2320 - MEDICAL/TH		\$2,267,474	\$2,172,052	-\$95,422	-4.2%
2325 - SUBSTITUTES				40	0.00/
	Other Salaries	\$41,545	\$41,545	\$0	0.0%
2325 - SUBSTITUTES	, SHORT TERM Totals	\$41,545	\$41,545	\$0	0.0%
2330 - PARAPROFES	SIONALS				
	Other Salaries	\$1,589,764	\$1,946,082	\$356,318	22.4%
	Contracted Services	\$1,668,452	\$1,290,000	-\$378,452	-22.7%
2330 - PARAPROFES	SIONALS Totals	\$3,258,216	\$3,236,082	-\$22,134	-0.7%
2420 - INSTRUCTION	AL EQUIPMENT				
	Contracted Services	\$1,803	\$1,803	\$0	0.0%
	Supplies	\$19,000	\$19,000	\$0	0.0%
2420 - INST EQUIPN	IENT Totals	\$20,803	\$20,803	\$0	0.0%
2430 - GENERAL CLA	ASSROOM SUPPLIES				2 654
	Supplies	\$53,380	\$53,380	\$0	
2430 - CLASSROOM	SUPPLIES Totals	\$53,380	\$53,380	\$0	0.0%
2440 - OTHER INSTR	RUCTIONAL SERVICES				
	Contracted Services	\$623,560	\$623,560	\$0	0.0%
	SERVICES Totals	\$623,560	\$623,560	\$0	0.0%

FUNCTION CODE - DESC	FY24	FY25	FY25-FY24 \$\$	FY25-FY24 %
2455 - INSTRUCTIONAL SOFTWARE & OTHER INST M	IATERIALS			
Contracted Services	\$0	\$75,000	\$75,000	100.0%
2455 - INST SOFTWARE & OTHER INST Totals	\$0	\$75,000	\$75,000	100.0%
2710 - GUIDANCE & ADJUSTMENT COUNSELORS				
Professional Salaries	\$151,125	\$171,076	\$19,951	13.2%
2710 - GUID & ADJ COUNSELORS Totals	\$151,125	\$171,076	\$19,951	13.2%
2720 - TESTING & ASSESSMENT				0.00/
Contracted Services	\$70,000	\$70,000	\$0	0.0%
2720 - TESTING & ASSESSMENT Totals	\$70,000	\$70,000	\$0	0.0%
2800 - PSYCHOLOGICAL SERVICES Professional Salaries	\$251,180	\$264,832	\$13,652	5.4%
Contracted Services	\$70,000	\$70,000	\$0	0.0%
2800 - PSYCH SERVICES Totals	\$321,180	\$334,832	\$13,652	4.3%
2000 - FSTCIT SERVICES TOTALS				
3200 - MEDICAL/HEALTH SERVICES				
Professional Salaries	\$10,000	\$10,000	\$0	0.0%
3200 - MEDICAL SERVICES Totals	\$10,000	\$10,000	\$0	0.0%
3300 - TRANSPORTATION SERVICES				
Other Salaries	\$14,850	\$50,000	\$35,150	236.7%
Contracted Services	\$2,115,323	\$2,181,018	\$65,695	3.1%
3300 - TRANSPORTATION Totals	\$2,130,173	\$2,231,018	\$100,845	4.7%
OLOG THUTION TO MASS SCHOOLS				
9100 - TUITION TO MASS SCHOOLS Contracted Services	\$1,364,014	\$1,355,080	-\$8,934	-0.7%
9100 - TUITION TO MASS SCHOOLS Totals	\$1,364,014	\$1,355,080	-\$8,934	-0.7%
9100 - TOTTION TO WIA33 SCHOOLS TOLUIS	\$2,50 t/e2.	, -, -, -, -, -, -, -, -, -, -, -, -, -,		
9300 - TUITION TO NON-PUBLIC SCHOOLS				
Contracted Services	\$1,932,981	\$1,995,977	\$62,996	3.3%
9300 - TUITION TO NON-PUBLIC Totals	\$1,932,981	\$1,995,977	\$62,996	3.3%
CAGO TUTION TO COLLADORATIVES				
9400 - TUITION TO COLLABORATIVES Contracted Services	\$1,225,771	\$1,334,296	\$108,525	8.9%
9400 - TUITION TO COLLABORATIVES Totals	\$1,225,771	\$1,334,296	\$108,525	8.9%
SPECIAL EDUCATION TOTALS	\$17,858,664	\$18,165,282	\$306,618	1.72%
SPECIAL EDUCATION TO TALS	41 7,000,001	¥ ==,==,		
	SUMMARY			
CATEGORY	FY24	FY25	FY25-FY24 \$\$	FY25-FY24 %
REGULAR & UNCLASS TOTALS	\$36,336,995	\$37,375,826	\$1,038,831	2.86%
	\$17,858,664	\$18,165,282	\$306,618	
SPECIAL EDUCATION TOTALS		\$55,541,107	\$1,345,448	
SALARY & OPERATING SUBTOT	\$54,195,659		\$1,343,448	
CAPITAL OUTLAY	\$789,603	\$789,603		
GRAND TOTAL	\$54,985,262	\$56,330,710	\$1,345,448	2.45%

Executive Session

TEWKSBURY SCHOOL COMMITTEE Executive Session (Non-Public Session) Wednesday, March 13, 2024

Tewksbury Memorial High School
Guidance Office Conference Room
320 Pleasant Street, Tewksbury, Massachusetts

- A. CALL TO ORDER
- B. EXECUTIVE SESSION Non-Public Session 5:30 PM
 - Approval of February 14, 2024 Executive Session Minutes and
 - Collective Bargaining Pertaining to TTA (Teachers) and ESP (Aides) Bargaining Units

The School Committee will reconvene in Open Session following the Executive Session.

C. ADJOURN & RECONVENE REGULAR SCHOOL COMMITTEE MEETING

Recognition and/or Presentations

Tewksbury School Committee - March 13, 2024

Recognitions, Performance & Presentation

RECOGNITIONS

TMHS Athletics

- a. TMHS Varsity Wrestling Team Division 3 State Champions (see attached list)
- b. Division 3 State Championship: Jack Lightfoot, Nicky Desisto, Ben Barrasso
- C. Division 3 Head Wrestling Coach of the Year: Steven Kasprzak
- d. MIAA Division 4 Indoor Track & Field Championship

 2024 Varsity Boys Shot Put: Colby Mengata

Performance

CES Drama Club

Grade 4 Students Sing - Lost Boy

The CES Drama Club will be presenting *Peter Pan Jr.* on April 25th & 26th at the Wynn Middle School Auditorium

<u>PRESENTATIONS</u>

AlphaBEST Education

Cheryl Catanzano – Assistant Area Manager Kim Christopher – Director of Regional Operations Adriane DiPasquale – Regional Director

Tewksbury Memorial High School Wrestling - Varsity

	Guada
Name	Grade
BENJAMIN BARRASSO	10
GABE BOUCHIE	9
LUC BOUCHIE	9
John Bowen	9
MILLER BROOKS	10
RYAN CALLAHAN	9
SEAN CALLAHAN	10
JAMES CAPPIELLO	12
ALEXANDER CARCAMO.	12
JORDAN DELORBE	9
ANGELO DESISTO	10
NICHOLAS DESISTO	10
WILLIAM FILLMORE	11
CARTER FORBES	12
CAMERON HEICHMAN	12
HUNTER JOHNSON	12 ,
OWEN KINNON	12
BRAYDEN LEGRAND	9
BROOKE LIGHTFOOT	10
JOHN LIGHTFOOT	10
SEAMUS MACDONALD	11
SAM MACMILLAN	12
MANUEL MENGATA	11
ANTHONY MONTEIRO	× 11
EMEKA OLU	10
MICHAEL PARISI	12
MICHAEL PARZIALE	9
BENJAMIN PICCOLO	12
ERIEL PORTILLO	· 11
MARCUS RAMOS	10
KYLE SANDBERG	11
COLLIN TODD	11
JOEL TORRES	9
Caleb Trovato	11

Head Coach: Steve Kasprazak

Assistant Coach: Steve O'Keefe, Brian Aylward, Derek Welch

Team Captains: Sam MacMillan, James Cappiello, Cam Heichman, Hunter Johnson

Athletic Trainer: Chris Mahanna

Statisticians: Mike Wright

Tewksbury Memorial High School School Administration

Principal: Andrew Long

Athletic Director: Ron Drouin

Minutes

Payroll

TEWKSBURY PUBLIC SCHOOLS Tewksbury, Massachusetts

Date 2/15/2024

I move the School Department Payroll for the period ending to be approved and certified in the amounts and categories as shown for a total amount of \$1,607,568.25

GRANTS

\$28,198.58	2023-2024	Special Ed 240 Grant
\$7,547.20	2023-2024	Title I Grant
\$52.29	2022-2023	Title II Grant
\$0.00	2022-2023	Title III Grant
\$0.00	2022-2023	Title IV Grant
\$0.00	2021-2022	Early Childhood Grant
\$2,542.99	2023-2024	ASOST Grant
\$0.00	2022-2023	Innovation Pathways Grant
\$8,928.71	2023-2024	21st Century Grant
\$0.00	2022-2023	21st Century Sped Enhancement
\$22,922.55	2022-2023	ESSER III Grant

REVOLVING ACCOUNTS

\$10,01	1.99	2023-2024	Community Services Preschool Program
\$3,58	1.80	2023-2024	Adult Education Program
\$40,60	1.61	2023-2024	Lunch Program
\$3,92	4.51	2023-2024	Facilities
\$8,330	6.56	2023-2024	Recreation
\$703	.00	2023-2024	Parking Fees
\$6,35	1.89	2023-2024	Preschool
\$2,39	8.96	2023-2024	Alphabest
\$0.0	00	2023-2024	TMHS Athletic Intramurals
\$0.0	00	2023-2024	WYNN Athletic Intramurals
\$1,300	0.00	2023-2024	Athletic Revolving
\$0.0	00	2023-2024	Advisor Stipend
\$0.0	00	2023-2024	Advisor Stipend- Ryan
\$0.0	00	2023-2024	School Rec Coverage

SUB TOTAL - NON LEA FUNDS

LEA FUNDS

\$1,460,165.61 2023-2024 School Department Account

\$1,460,165.61 SUB TOTAL - LEA FUNDS

\$1,607,568.25 TOTAL

\$147,402.64

TEWKSBURY PUBLIC SCHOOLS Tewksbury, Massachusetts

Date

2/29/2024

I move the School Department Payroll for the period ending to be approved and certified in the amounts and categories as shown for a total amount of \$1,638,056.94

GRAN	Т	S
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\$1,638,056.94

TOTAL

	GIVANTO	
\$27,346.08 \$7,259.89 \$0.00 \$26.19 \$209.16 \$0.00 \$993.53 \$0.00 \$3,361.01 \$0.00 \$22,648.52	2023-2024 2022-2023 2022-2023 2022-2023 2021-2022 2023-2024 2022-2023 2023-2024 2022-2023	Special Ed 240 Grant Title I Grant Title II Grant Title III Grant Title III Grant Title IV Grant Early Childhood Grant ASOST Grant Innovation Pathways Grant 21st Century Grant 21st Century Sped Enhancement ESSER III Grant
	REVOLVING	G ACCOUNTS
\$3,430.80 \$317.04 \$30,762.31 \$6,112.60 \$3,882.24 \$703.00 \$6,351.89 \$2,398.96 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	2023-2024 2023-2024 2023-2024 2023-2024 2023-2024 2023-2024 2023-2024 2023-2024 2023-2024 2023-2024 2023-2024 2023-2024	Recreation Parking Fees Preschool
\$116,478.22	SUB TOTAL	- NON LEA FUNDS
	LEA FUNDS	<u> </u>
\$1,521,578.72	2023-2024	School Department Account
\$1,521,578.72	SUB TOTAL	LEA FUNDS

Superintendent/ Staff/School Committee Reports

Consent Agenda

Professional Deve	lopment	Schedule
Wednesday, N	March 13,	2024

PK					
Time	Topic	Location	Participants		
11:20 p.m 11:45 p.m.	Lunch	On Your Own	All Staff*		
11:45 a.m 2:45 p.m.	New IEP	Building Based	Your Voice Matters Survey		
11:45 a.m 2:45 p.m.	ACE	Heath Brook	Precision HR staff		
The contract of the contract of the K-1					
Time	Торіс	Location	Participants		
11:55 p.m 12:20 p.m.	Lunch	On Your Own	All Staff*		
12:25 p.m 3:15 p.m.	Geodes	Building Based	Your Voice Matters Survey		
12:25 p.m 3:15 p.m.	New IEP	Building Based	Unified Arts, SpEd staff, non-homeroom gen ed		
12:25 p.m 3:15 p.m	ACE (join PD already in progress)	Heath Brook	Precision HR staff		
	Grades 2-4				
Time	Торіс	Location	Participants		
12:05 a.m 12:30 a.m.	Lunch	On Your Own	All Staff*		
12:30 a.m 3:15 p.m.	GR 2 GEODES GR 3 & 4 New IEP	GR 2 LIBRARY Gr 3 IEP MUSIC GR 4 RM 247	Your Voice Matters Survey		
Grades 5-6					
Time	Topic	Location	Participants		
11:15 a.m 11:40 a.m.	Lunch	On Your Own	All Staff* Bring laptop		
11:45 a.m 2:35 p.m.	New IEP	Building Based Ryan Cafeteria	Your Voice Matters Survey		
Grades 7-8					
Time	Торіс	Location	Participants		
10:45 a.m12:00 p.m.	New IEP Part 1	Library	All Staff* Bring laptop		
12:00 p.m 12:25 p.m.	Lunch	On Your Own	Your Voice Matters Survey		
12:25 p.m2:10 p.m.	New IEP Part 2	Library			

Grades 9-12						
Time	Торіс	Location	Participants			
10:40 a.m 11:05 a.m.	Lunch	On Your Own	All Staff* Bring laptop Your Voice Matters Survey			
11:10 a.m 2:00 p.m.	New IEP	Auditorium				
	Food Services, Secretaries, Central Office	Staff	•			
12:15-2:45	ALICE Training	LGI 1	Central Office Secretaries & Food Services			

^{**} REMINDER: Please complete the PD Evaluation Form at the end of the day. **

Care Solace Impact Report

Total cases as of March 2024

Warm Handoffs: (family requested assistance - staff sent the form for parents to sign)
 September = 3, October = 9, November = 8, December = 5, January = 17, February = 12
 As of March 8th = 2
 Total = 56

Family initiated cases (families request assistance independent of the school district)

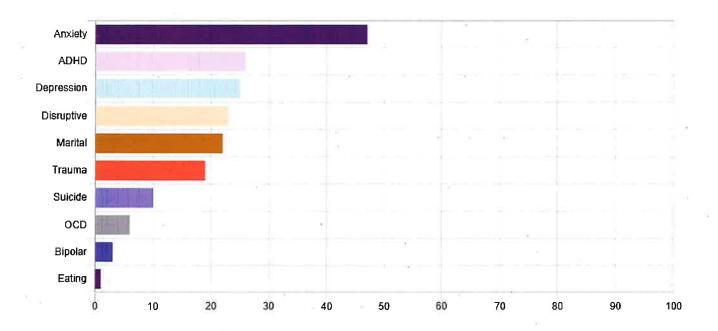
September = 2, October = 1, November = 1, December = 0, January = 2 February = 0

As of March 8th = 0

Total = 6

Total appointments into care = 49

Mental Health



Demographics

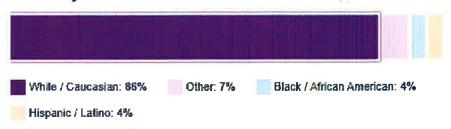
Gender



Age



Ethnicity



Wynn Cell Phone Grant Update

July 23, 2023–Application for Grant FY 24 FC 729 **Approaches to Address Student Cell Phone Use** was submitted.

August 16, 2023–The Ryan and Wynn principals presented to the School Committee their 2024 goals (grades 5-8) to: "Evaluate effective ways to limit student use cellphone during the school day, and empower them to use social media appropriately".

September 2023-Grant of \$15,000 was awarded to the Wynn.

September 21 and 28, 2023–Mr. Weir and Ms. Cordeiro presented at Grade 7 and 8 Open Houses that it was a priority of the school this year to support students in "disconnecting" from their cell phones during the school day.

December 6, 2023–The Cell Phone Use Grant was approved (on the Consent agenda) by the School Committee

December 7, 2023-Mr. Weir and Ms. Cordeiro met with a representative from Yondr.

December 2, 2023, and February 2, 2024—The topic of addressing cell phone use was discussed at our school council meetings. At the February 2 meeting, the council agreed that the piloting of the Yondr pouch program would be implemented at the Wynn sometime in the spring.

February, 2024–Ms. Cordeiro reached out to several schools who use the system and is working to schedule a site visit.

February 26, 2024 - Grant Progress Report submitted to the state

Purpose of Grant Funds:

"Funds can be used to purchase materials to secure student electronic devices while on school property (e.g. pouches, lockers, caddies, or other), support other costs associated with developing/revising and implementation of practices, professional development, school culture impact, and the collection and reporting of data related to implementation."



SUPERVISING PRACTITIONER COURSE VOUCHER

Organization Tewksbury- School District
Program: Teacher Education Program
Term: Fall 2023
Merrimack College Teacher Candidate Name

Date of Issue: February 20, 2024

Regards

In recognition of your participation in the teacher education program, your organization is hereby granted one (1) course in the Winston School of Education & Social Policy per Merrimack student in the **Fall 2023/Spring 2024** semester. Course vouchers may be used toward any course in the graduate catalog for the Winston School of Education & Social Policy. *The vouchers are valid for up to two years from date of issue*.

This letter will serve as your proof of eligibility and, therefore you should retain and present it at registration. Present this letter within two years from date of issuance. Please note that the use of this voucher by you (or your designee) may be taxable as a tuition benefit. See reverse for additional information.

Thank you for your partnership with Merrimack College and the Winston School of Education & Social Policy.

TmaryTis	Ŧ			
Deborah N. Margolis, Ph.D. Dean, Winston School of Education & Social Policy			3	
Name of Supervising Practitioner: Name of Designee (if any):	Mary Groux	8		x1
Signature of Supervising Practitioner authorizing transfer of voucher:	-	E .		
Please provide full contact information for individual u	using this voucher:			
	20	00		
Name		*		ii =
Address	City	State	Zip	
Phone	Email	XI -	(N)	



SUPERVISING PRACTITIONER COURSE VOUCHER

Organizat	ion Tewksbury- School District
Program:	Teacher Education Program

Term: Fall 2023

Merrimack College Teacher Candidate Name:

Date of Issue: February 20, 2024

In recognition of your participation in the teacher education program, your organization is hereby granted one (1) course in the Winston School of Education & Social Policy per Merrimack student in the Fall 2023/Spring 2024 semester. Course vouchers may be used toward any course in the graduate catalog for the Winston School of Education & Social Policy. The vouchers are valid for up to two years from date of issue.

This letter will serve as your proof of eligibility and, therefore you should retain and present it at registration. Present this letter within two years from date of issuance. Please note that the use of this voucher by you (or your designee) may be taxable as a tuition benefit. See reverse for additional information.

Thank you for your partnership with Merrimack College and the Winston School of Education & Social Policy.

Regards, Thursti Deborah N. Margolis, Ph.D. Dean, Winston School of Education & Social P	olicy	a .		
Name of Supervising Practitioner: Name of Designee (if any):	Lauren Tierney		···	
Signature of Supervising Practitioner authorizing transfer of voucher:			 ;	
Please provide full contact information for indi-	vidual using this voucher:			
Name				
Address	. City	State	Zip	
Phone	Email			

Policy

Old Business

New Business



MEMORANDUM

To: Tewksbury School Committee

From: Brenda Theriault-Regan, Superintendent

Date: March 8, 2024

Re: 2024-2027 Student Opportunity Act Plan

This Requires A Roll Call Vote

The 2024-2027 Student Opportunity Act Plan draft is presented for your consideration and approval. This requires a Roll Call vote of the School Committee.



SECTION 1: SUMMARIZE YOUR DISTRICT'S PLAN

Tewksbury Public Schools is committed to accelerating improvement for all students. While our data shows that not all students are experiencing the same level of success, we are focused on providing all students, particularly students with disabilities, multilingual learners, and low income students equitable access to deeper learning. Our goal is to reduce the disparities that exist among these student groups as compared to our overall student population. In doing so, our three year Student Opportunity Act plan focuses on two main evidence based practices.

- 1. **Comprehensive Tiered Supports** (1.2B) to provide academic, social/emotional and behavioral tiered supports for all learners.
- 2. **Train all staff in High Leverage Practices** for (students with diverse needs, including) Students with Disabilities (2.2B) (e.g., providing scaffolded supports, explicit instruction, flexible grouping, and adapting curriculum and tasks based on students' specific learning goals, and including co-teaching and other evidence-based models).

We have already begun to implement key systems to build an effective approach to MTSS that include using data to identify students' strengths and needs, matching students with appropriate supports, and monitoring student progress. The next step for TPS is to provide a comprehensive set of tiered supports for all learners across all three domains - academic, social/emotional and behavioral and to implement high leverage practices for students with diverse needs that include scaffolded supports, explicit instruction, flexible grouping, and adapting curriculum and tasks based on students' specific learning goals.

Tewksbury Public Schools will continue to invest in these evidence-based practices with time and resources. In total across the two initiatives, TPS will invest an estimated \$675,000 as follows:

- 1.0 Special Education Assistant Director for Program Improvement: 120,000 x 3 years = \$360,000.00
- Professional Development: (materials and consultants) \$80,000.00 x 3 years = \$240,000.00
- Universal Screener for K-12 Mathematics \$25,000 x 3 years = \$75,000

SECTION 2: ANALYZE YOUR DATA AND SELECT STUDENT GROUPS FOR FOCUSED SUPPORT

In conducting your data analysis, where did you observe the most significant disparities in student learning experiences and outcomes? On which measures and for which student groups?

Tewksbury Public Schools (TPS) is a suburban district that serves approximately 3,200 students in grades PK-12. Our student population is 78% White, 9% Hispanic, 5% African American and 5% Asian. 5% of our students are English Language Learners, 21% are students with disabilities, and 22% are low income. In conducting our data analysis, we observed the most significant disparities with our Students with Disabilities across all grades with notable disparities among our multilingual learners and low income population. These disparities were evident across multiple data sources including MCAS and ACCESS data and in our chronic absenteeism data.

ELA MCAS Achievement and Growth:

When analyzing MCAS scores in ELA, data indicates that Tewksbury's students with disabilities population is significantly below state averages in grades 3-10. While students with disabilities in grades 8 and 10 show a marked improvement towards closing the achievement gap between the state and school district in 2023, we have concerns over continued trends that show disparities when we compare our students with disabilities to our overall student population. The ELA MCAS achievement data across all schools over the last 5 years has remained relatively consistent with all students without disabilities achieving above the state average. In contrast, our students with disabilities are consistently achieving well below the state average across all schools except for the high school who had 53% of students with disabilities achieve proficiency in 2023. With that, an average of only 22% of our students with disabilities scored in the meeting or exceeding range in 2023. This trend has been relatively consistent across the last five years. Additionally, the average Student Growth Percentile (SGP) for students with disabilities falls below the state average in all grades, except for grade 8. This disparity is also present in the SGP of our students without disabilities in grades 4 and 10.

Math MCAS Achievement and Growth:

Similarly, MCAS scores in Mathematics reveal that students with disabilities are performing below the state average across all grade levels, while our students without disabilities are scoring above the state average. Overall, an average of 56% of students without disabilities are meeting or exceeding expectations across all schools including 72% of students at the high school level. There is still a concerning trend for our students with disabilities showing an average of only 20% of students meeting or exceeding expectations across all schools. Additionally, the average Student Growth Percentile (SGP) for students with disabilities falls below the state average in all grades, except for grade 8. In contrast, this trend is not observed among our students without disabilities. Although the average scaled score for students without

disabilities surpasses the state average across all grades, their average SGP lags behind the state average, except for grade 8.

Our multilingual learners are showing growth in line with the state average in ELA and slightly higher than the state in Math. Overall proficiency in ELA and Math remains an area of focus for our multilingual students as the average scaled score in both areas falls below the state average.

Our low income students also show concerning trends in both ELA and Math with overall proficiency and student growth falling below the state average.

ACCESS Achievement and Growth:

Our multilingual learners population has been growing rapidly since 2019 where TPS had 56 students participate in ACCESS testing compared to 142 students participating in 2023. We have responded to this growth by adding additional staff and we currently have at least one ELL teacher in each building with two at CES where the enrollment of all students including multilingual learners is the highest. Our ACCESS data suggests that overall student progress since 2019 has shown a slight, yet steady annual decline across the last five years from 74% of students showing progress in 2019 to 68% of students showing progress in 2023. Overall growth on ACCESS also shows a decline since 2019 with 70% of students showing growth in 2019 and only 56% in 2023.

Chronic Absenteeism:

While the overall chronic absenteeism data for TPS is trending in the right direction for much of our student population, our students with disabilities and low income students show a higher percentage of chronic absenteeism, especially at the high school level with 46% of our students with disabilities and 40% of our low income students missing more than 10% of the school year. Increased efforts have been made this year to address this concern, and this remains a high priority area.

It is also important to note that TPS recently participated in a Comprehensive District Review and Tiered Focused Monitoring which made several observations that relate to the student outcome data noted above. The findings determined the following areas of focus:

Comprehensive District Review:

- Improved Use of Data for Intervention and Data Driven Decision Making
- Instructional Supports
 - Concept Understanding
 - Analysis & Inquiry
 - Quality of Feedback
 - Language Modeling
 - o Instructional Dialogue

Tiered Focus Monitoring:

IEP teams considering Least Restrictive Environment

- Increased full inclusion
- Decreased partial inclusion

What does your deeper analysis (including the triangulation of multiple types of data) suggest are the best ways to address these disparities across student groups? Cross-referencing these variations in student outcomes with input from educators and administrators, as well as additional metrics such as DIBELS and local assessment data, we can determine the following root causes for these discrepancies:

- Need for clearly defined systems and structures to support progress monitoring and provide interventions
 - We have begun to restructure our MTSS process and are making progress across all schools. We have implemented a district wide SEL universal screener (DESSA) and a universal screener in ELA in grades K-8 (DIBELS). We need a universal screener in Math and we need to look at ways to track data at the high school level. Additionally, we need to refine how we regularly monitor student progress and provide targeted interventions in Tiers I, II and III. This will take a nuanced focus on common assessments, and systems for monitoring progress on student goals for <u>all</u> students.
- Need to build capacity to support teachers and implement deeper, inclusive practices

A need for teachers and special educators to receive professional development and time to begin to implement more inclusive practices in the tier one setting with a focus on least restrictive environment and the most effective ways to deliver grade level content. It is imperative to review how we deliver instruction in different models and how this is impacting student outcomes.

- Address Chronic Absenteeism
 - Need to develop a clearly defined plan for improving attendance across all levels, but particularly at the high school level. We have begun the process of highlighting student attendance as a regular part of our district and school communication and have implemented some student specific interventions that are showing success.

Based on this analysis, we believe the best ways to address the differences in outcomes that we observe in student subgroups, specifically students with disabilities, English Learners and low income students are to:

- 1. Develop systems and structures to support progress monitoring and provide interventions
- 2. Build capacity to support teachers and implement deeper, inclusive practices
- 3. Develop strategies to improve attendance

Based on your identification of the greatest disparities in outcomes, which student groups will require focused support for rapid improvement as you implement your evidence-based programs over the next three years?

- Students with Disabilities
- English learners
- Groups with Dual Identification

SECTION 3: SET AMBITIOUS THREE-YEAR TARGETS FOR IMPROVING STUDENT ACHIEVEMENT

Please confirm that your district will use DESE's three-year targets for increasing performance for the "Lowest Performing Students" group in ELA and math.

Yes. We will adopt the three-year improvement targets established by DESE for the "Lowest Performing Students" group as our district's SOA plan improvement targets.

SECTION 4: ENGAGE FAMILIES/CAREGIVERS AND OTHER STAKEHOLDERS

Describe the approaches your district uses to regularly engage with families/caregivers. In your response, please be sure to address what steps you will be taking to meaningfully engage with families/caregivers of student groups you are targeting for accelerated improvement as this plan is implemented.

Tewksbury Public Schools prioritizes stakeholder engagement and communication and has made it one of the District Improvement Goals. The improved District communication goal is to provide a transparent, inclusive, and accessible communication system that fosters strong partnerships among students, parents, teachers, staff, and the community, facilitating timely and relevant information sharing to enhance engagement, collaboration, and overall school success. TPS has implemented several strategies and best practices including, but not limited to:

- School Advisory Councils
- Special Education Parent Advisory Council (SEPAC)
- English Learner Parent Advisory Council (ELPAC)
- Open House and Parent Teacher Conferences
- School Based Parent Advisory Council (PAC)
- Title I parent event
- Universal Screening parent information letter
- School and District Newsletters
- Social Media
- Showcases of Learning
- Student and Family Support Website
- Parent Presentations at high school post graduate planning, incoming transition meetings and college and career planning
- District Administration Student Listening sessions

How do you plan to measure increased family engagement with parents/caregivers of students in targeted groups in your district over the next three years?

We plan to measure increased family engagement for targeted groups in the following ways:

- Family Engagement Survey: District wide survey to to gather feedback and assess the impact of initiatives
- Consistent System for Attendance and Participation: Implemented to measure and analyze parent attendance/participation

Describe the ways in which you engaged different stakeholder groups in the development of your three-year SOA Plan. How have you integrated the perspectives of those groups into the three-year plan? How will you continue to engage stakeholders throughout the implementation of your plan? A brief narrative and/or a bulleted list are acceptable.

We recently engaged in the development of our district's Vision of a Learner plan and in doing so, engaged with stakeholders including School Committee, District & School Administrators, Town Government Leaders, Town Department Leaders, all faculty and staff, students and families. We have also begun engaging stakeholders in our more recent findings related to this plan including the District Leadership Team and the Local Teachers Union. We will continue to engage with stakeholders during regular meetings with various advisory councils including, but not limited to:

- School Advisory Councils
- Special Education Parent Advisory Council (SEPAC)
- English Learner Parent Advisory Council (ELPAC)
- School Based Parent Advisory Council (PAC)
- District Leadership Team (DLT)
- TPS Faculty and Staff
- Joint Labor Meetings

SECTION 5: SELECT EVIDENCE-BASED PROGRAMS TO ADDRESS DISPARITIES IN OUTCOMES

Focus Area 1: Select the Focus Area that your district will prioritize over the next three years to address the academic disparities identified in your data analysis.

1.2 Implement a multi-tiered system of supports (MTSS) that helps all students progress both academically and in their social, emotional, and behavioral development

Which EBPs will your district implement within this Focus Area?

(1.2B) Comprehensive Tiered Supports: Provide a comprehensive set of tiered supports for all learners across all three domains - academic, social/emotional, and behavioral - that are culturally sustaining and universally designed.

Provide a short description of what your district has in place now related to this EBP and what you anticipate will be in place by the conclusion of the plan's implementation (by June 2027).

Tewksbury Public Schools is actively engaged in the revision of the implementation of the MTSS model, with proactive measures that underscore the district's dedication to the academic, social/emotional and behavioral well-being of all students. TPS has been partnering with a Behavioral Health Consultant to provide professional development around supporting students through SEL

and the implementation of Tier I practices, such as calming corners, in each classroom. In addition, the Behavioral Health Consultant has been supporting the district in revising the district-wide approach to the Student Support Team model in terms of developing consistent district wide practices around using data to identify students' strengths and needs, matching students to appropriate supports and monitoring progress. In an effort to support the overall progress of students, a specially designed app, developed in-house by our STEM Director, has also been created to support the district in the collection of data related to Mental Health Referrals and SST referrals.

Tewksbury Public Schools has also been actively engaged in developing high functioning Professional Learning Communities (PLC) district wide. TPS has been partnering with an educational consultant for the past two years who has been supporting all staff to engage in meaningful work around instructional challenges and observable impact. Trained PLC facilitators lead the weekly PLC meetings across the district. This work has been extremely valuable in supporting our teachers to use data driven decision making to drive instruction and assessment to determine overall impact on student outcomes.

While we continue to hone our effective student support system and professional learning communities, we are committed to continuous improvement of our multi-tiered systems of support and our professional learning communities. The next step for us is to develop an MTSS Playbook as well as a digital playbook with a variety of tiered supports to be utilized when developing a Student Action Plan during the MTSS process, along with an internal website with a variety of MTSS supports for teachers. Our goal is to provide a comprehensive set of tiered interventions to support all learners academically, socially/emotionally, and behaviorally with culturally sustaining and universally designed supports.

Which schools will be impacted by these efforts (answer can be district-wide)? District-wide

What is the anticipated amount of funding that will be allocated to this EBP over the next three years (FY25 + FY26 + FY27), across all funding sources? Total should be cumulative.

 $$40,000 \times 3 \text{ years} = $120,000$ \$25,000 x 3 years = \$75,000

Describe the anticipated allocation of funds to this EBP in more detail.

The funds will be allocated toward our continued partnership with our MTSS/Behavioral Health consultant and our Professional Learning Community consultant to support professional development around developing a comprehensive set of tiered supports for all learners across all three domains - academic, social/emotional, and behavioral - that are culturally sustaining and universally designed. Additionally, ongoing collaboration with the MTSS/Behavioral Health Consultant and the PLC Consultant will enable the district to create educational videos that can be used during the new teacher induction program as well as part of our annual mandatory training for all staff.

Which budget foundation categories (G.L. c. 70) will be included in this anticipated annual allocation?

Professional development

What metrics will your district use to monitor progress on this EBP? Please keep in mind that you will be asked to report on progress against these metrics in your annual update to DESE starting next year.

- Decrease in special education referrals for all students
- Increase in inclusion rates in the general education setting for targeted student groups
- Increase in number of students attaining IEP goals
- Increase in % of students meeting or exceeding on MCAS for targeted student groups
- Increase in MCAS SGP on Math and ELA
- Universal screening data in ELA (DIBELS) and Math for all students
- SEL diagnostic screening

Focus Area 2: Select the Focus Area that your district will prioritize over the next three years to address the academic disparities identified in your data analysis.

2.2 Use the MTSS process to implement academic supports and interventions that provide all students, particularly students with disabilities and multilingual learners, equitable access to deeper learning.

Which EBPs will your district implement within this Focus Area?

(2.2B) High Leverage Practices for Students with Disabilities: Train all staff in high-leverage instructional practices designed for students with disabilities. (e.g., providing scaffolded supports, explicit instruction, flexible grouping, and adapting curriculum and tasks based on students' specific learning goals)

Provide a short description of what your district has in place now related to this EBP and what you anticipate will be in place by the conclusion of the plan's implementation (by June 2027).

High Quality Instructional Materials in ELA

TPS has made great strides acquiring high-quality curriculum materials in ELA across grades PK-6. We have engaged teachers in professional development linked directly to the new curriculum and have a process to regularly monitor the effectiveness of curriculum implementation. We have a comprehensive approach to early literacy that is supported by high quality core curricular materials that encompass foundational skills. We administer a reliable early literacy screening assessment (DIBELS) to identify students who require additional support and provide research based targeted interventions delivered by appropriately trained staff. We have also used grant funding to support the acquisition of supplemental resources, such as Lexia. We are seeking to select and implement a reliable universal screening in Math as

part of this plan and noted above in EBP 1.2B to provide comprehensive tiered supports in math as well.

DCAP

We are currently reviewing and updating our District Curriculum Accommodation Plan (DCAP) to add specific strategies to support all students. We will continue this work and develop a plan for providing professional development around implementation of the revised DCAP.

Professional Development

We have provided a wide variety of professional development not only to support our High Quality Instructional Curriculum Resources, but also around supplemental resources and strengthening instructional support. We plan to continue with a differentiated approach to professional development that is centered around inclusive practices and strengthening instructional support for diverse learners including trauma-informed practices, UDL, PBL, small group instruction, and providing scaffolds. Our Math and ELA coaches will continue to support teachers to universally design targeted lessons that provide scaffolded support to all students. We also intend on continued collaboration with Special Education consultants around inclusive practices and co-teaching models for special education students.

Scheduling for Inclusive Practices

We have scheduled intervention blocks at some, but not all of the schools. We are working to schedule intervention time at all levels that supports closing achievement gaps. In doing so, these intervention times will not take away from core instructional time. We are also working to design schedules that support more in-class and/or potential co-teaching models at all levels.

Which schools will be impacted by these efforts (answer can be district-wide)?

District-wide

What is the anticipated amount of funding that will be allocated to this EBP over the next three years (FY25 + FY26 + FY27), across all funding sources?

Total should be cumulative.

- 1.0 Special Education Assistant Director for Program Improvement: 120,000 x 3 years = \$360,000.00
- Professional development 40,000 x 3 years = \$120,000

Describe the anticipated allocation of funds to this EBP in more detail.

The funds will be allocated toward hiring a Special Education Assistant Director for Program Improvement and professional development around co-teaching and inclusive practices. We will also use a portion of the funds for a universal screening tool in Mathematics.

Which budget foundation categories (G.L. c. 70) will be included in this anticipated annual allocation?

Professional development

What metrics will your district use to monitor progress on this EBP? Please keep in mind that you will be asked to report on progress against these metrics in your annual update to DESE starting next year.

- Increase in % of students meeting or exceeding on MCAS for targeted student groups
- Increase in MCAS SGP on Math and ELA
- Universal screening in Math and ELA data for all students
- Decrease in students requiring Tier II and Tier III supports as measured by ELA and Math screeners
- Local Special Education data regarding service delivery

SUPERINTENDENT EVALUATION TIMELINE

2024-2025 School Year

On or about June 24th - July 2nd

- School Committee members will receive Superintendent Evaluation documents via email;
- Superintendent to distribute and review progress of goals and self-assessment;
- Individual School Committee members will consult with the Superintendent to review goals and self-assessment data during the time period of June 24th through July 2nd.

On or about July 10th

 School Committee members will submit their individual evaluations of the Superintendent to the Chairperson for analysis. Chairperson to synthesize data and summarize for the final Superintendent Evaluation Report.

On or about July 17th

 School Committee Chairperson to deliver both oral and written summary of the Superintendent Evaluation Report in Public Session.



MEMORANDUM

To: Tewksbury School Committee

From: Brenda Theriault-Regan

Superintendent of Schools

Date: March 8, 2024

Re: Re-establish Long Range School Space Planning Committee (LRSSPC)

This Requires a Roll Call Vote

In November 2005, Symmes Maini & McKee Associates (SMMA) were retained by the Tewksbury Long-Range Planning Study Committee to evaluate the educational needs, space requirements, code requirements, and conditions of the Town's schools. The evaluation focused on the existing conditions of the four elementary schools and the high school; including program needs, space, projected enrollments, and capital improvements.

The report concluded the five schools had "outlived their useful life and need to be upgraded." After the completion of the Tewksbury Memorial High School, the Town resurrected the Tewksbury Long-Range School Space Planning Committee (LRSSPC) in 2012. The LRSSPC was able to galvanize community support, with the end result being the new Center Elementary School, which opened in January 2023.

Some 12 years have elapsed since the 2012 release of the updated SMMA Facilities Master Plan for the Tewksbury Public School District. The new Center Elementary School has been opened and two of our aging elementary schools and the Administration Building have been retired. I believe it is time to re-establish a Long-Range School Space Planning Committee again to take a fresh look at the findings of the report as they pertain to our schools space needs availability and current enrollment.

Thank you for your consideration. This requires a Roll Call Vote by the School Committee.